

June 3, 2026

Company name: Toyota Tsusho Corporation
Representative: Toshimitsu Imai, Member of the Board, President & CEO
(Securities Code: 8015, Prime Market of TSE & Premier Market of NSE)
Contact: Kento Sugiura, General Manager, Corporate Communications Department
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To whom it may concern:

Notice Concerning Results of the Tender Offer for Own Shares, Completion of the Share Repurchase, Change in Major Shareholders, and the Cancellation of Own Shares

The board of directors of Toyota Tsusho Corporation (“Toyota Tsusho”) passed a resolution at the board of directors meeting held on April 30, 2026 to repurchase own shares and to commence a tender offer for own shares (the “Tender Offer”) as the specific method of acquisition of the own shares pursuant to the provisions of Toyota Tsusho’s Articles of Incorporation pursuant to Article 459(1) of the Companies Act (Act No. 86 of 2005, as amended; the “Companies Act”) and the provisions of Article 156(1) of the Companies Act and commenced the Tender Offer from May 1, 2026. Toyota Tsusho hereby announces that the Tender Offer has been completed as of June 2, 2026, as described below. With the completion of the Tender Offer, the repurchase of own shares pursuant to a resolution of the board of directors meeting held on April 30, 2026, has been completed. Toyota Tsusho also hereby announces that there will be a change in major shareholders on June 24, 2026, which is the commencement date of the settlement of the Tender Offer.

In addition, as set forth in the “Notice Concerning the Share Repurchase, the Tender Offer for Own Shares, and the Cancellation of Own Shares” announced on April 30, 2026, Toyota Tsusho plans to cancel all own shares repurchased through the Tender Offer (118,095,432 shares) on June 30, 2026.

I. Results of the Tender Offer

1. Outline of the purchase, etc.

(1) Name and location of the tender offeror

Toyota Tsusho Corporation, 9-8 Meieki 4-chome, Nakamura-ku, Nagoya (Century Toyota Bldg.)

(2) Type of listed share certificates, etc. to be purchased, etc.

Common shares

(3) Period of purchase, etc.

1) Period of purchase, etc. (the “Tender Offer Period”)

From May 1, 2026 (Friday) to June 2, 2026 (Tuesday) (20 business days)

2) Public notice of the commencement of the tender offer

May 1, 2026 (Friday)

(4) Price of purchase, etc.

5,620 yen per common share

(5) Method of settlement

1) Name and head office location of the financial instruments business operator, bank or other entity conducting settlement

of the purchase, etc.

Nomura Securities Co., Ltd. 1-13-1 Nihonbashi, Chuo-ku, Tokyo

2) Commencement date of settlement

June 24, 2026 (Wednesday)

3) Method of settlement

A notice of the purchase, etc. under the Tender Offer will be mailed to the addresses of persons who accepted an offer to purchase, etc. or offered to sell, etc. the share certificates, etc. related to the Tender Offer (the “Tendering Shareholders, etc.”) (or standing proxies for shareholders who are residents of foreign countries and do not have an account with the tender offer agent (including corporate shareholders, etc.; hereinafter referred to as “Foreign Shareholders, etc.”)) without delay after the expiration of the Tender Offer Period.

Purchases will be made in cash. Tendering Shareholders, etc. may receive payment of the sale price through the tender offer less any applicable withholding tax (Note) by remittance or other means instructed by the Tendering Shareholders, etc., without delay after the commencement date of settlement (remittance fees may apply).

(Note) Regarding taxation of shares purchased through a tender offer

* For specific questions regarding taxation, please consult a tax accountant or other specialist and make your own decision.

(i) The tax treatment for individual shareholders who tender shares in the Tender Offer is as follows.

(a) Tendering Shareholders, etc. who are residents of Japan or non-residents who have a permanent establishment in Japan

If the amount of money received for tendering shares in the Tender Offer exceeds the amount of Toyota Tsusho’s capital, etc. corresponding to the shares that are the basis of the receipt (i.e., if the purchase price per share exceeds the amount of Toyota Tsusho’s capital, etc. per share), the excess portion will be deemed to be a dividend and taxed accordingly. In addition, the remainder of money received by tendering shares in the Tender Offer after deducting the amount deemed to be a dividend will be treated as income from the transfer of shares, etc. If there is no amount deemed to be a dividend (i.e., if the purchase price per share is less than or equal to the amount of Toyota Tsusho’s capital, etc. per share), the full amount of the money received will be considered income from transfer.

With regard to the amount deemed to be a dividend, the amount equivalent to 20.315% (income tax and special reconstruction income tax (“Special Income Tax for Reconstruction”) under the Act on Special Measures for Securing Financial Resources Necessary to Implement Measures for Reconstruction following the Great East Japan Earthquake (Act No. 117 of 2011, as amended): 15.315%, resident tax: 5%) is withheld (non-residents who have permanent establishments in Japan are not subject to the special levy of the 5% resident tax). However, if the individual shareholder falls under large shareholders etc. (“Large Shareholders, etc.”) prescribed in Article 4-6-2(38) of the Order for Enforcement of the Act on Special Measures Concerning Taxation (Cabinet Order No. 43 of 1957, as amended), 20.42% (income tax and Special Income Tax for Reconstruction only) will be withheld. In addition, if the combined shareholding ratio of a Tendering Shareholder, etc. that will receive payment of an amount deemed to be a dividend and a corporation that falls under the category of a family company under the Corporation Tax Act when such Tendering Shareholder, etc. is considered to be a shareholder as the basis for the determination is 3% or more of the total number of issued shares, etc., then such amount deemed to be a dividend is subject to aggregate taxation.

In principle, the amount after deducting acquisition expenses for the shares from income from

transfer is subject to separate self-assessment taxation.

In addition, in the case where shares, etc. held in a tax-exempt account (the “Tax-exempt Account”) as defined in Article 37-14 (Non-Taxation of Transfer Income, etc. on Listed Shares with Small Amounts of Dividend Income Held in Tax-Exempt Accounts) of the Act on Special Measures Concerning Taxation (Act No. 26 of 1957, as amended) are tendered in the Tender Offer, if the financial instruments business operator, etc. with which such Tax-exempt Account is opened is Nomura Securities Co., Ltd., transfer income, etc. arising from the Tender Offer will be exempt from tax, in principle. The treatment may differ from the above if the Tax-exempt Account is opened at a financial instruments business operator, etc. other than Nomura Securities Co., Ltd.

(b) Tendering Shareholders, etc. who are non-residents who do not have a permanent establishment in Japan

An amount equivalent to 15.315% (income tax and Special Income Tax for Reconstruction only) will be withheld on the amount deemed to be a dividend. In the case of Large Shareholders, etc., an amount equivalent to 20.42% (income tax and Special Income Tax for Reconstruction only) will be withheld. In principle, income arising from such transfer is not subject to taxation.

(ii) If the amount of money received by a corporate shareholder for tendering shares in the Tender Offer exceeds the amount of Toyota Tsusho’s capital, etc. corresponding to the shares that are the basis of the receipt, the excess portion will be deemed to be a dividend. In principle, an amount equivalent to 15.315% (income tax and Special Income Tax for Reconstruction only) will be withheld on the portion deemed to be a dividend.

Any amount deemed to be a dividend to be paid by Toyota Tsusho to Tendering Shareholders, etc. (limited to corporations having their head office or principal office in Japan (domestic corporations)) who directly own more than one-third of the total number of issued shares, etc. of Toyota Tsusho as of the record date for the payment of such dividend, etc. will be exempt from income tax and Special Income Tax for Reconstruction and will not be subject to withholding.

Foreign Shareholders, etc. who wish to receive income tax reduction or exemption on such deemed dividend amount in accordance with applicable tax treaties are requested to submit a tax treaty notification form to the tender offer agent together with the tender offer application form when applying for the Tender Offer.

2. Results of purchase, etc.

(1) Number of share certificates, etc. purchased

| Type of share certificates, etc. | Number of shares to be purchased | Planned number of excess shares | Number of shares tendered | Number of shares purchased |
|----------------------------------|----------------------------------|---------------------------------|---------------------------|----------------------------|
| Common shares | 118,095,402 shares | — shares | 118,109,134 shares | 118,095,432 shares |

(2) Calculation in the event of purchase using the pro rata method

Since the total number of the share certificates, etc. tendered in the Tender Offer (the “Tendered Share Certificates, etc.”) exceeded the number of shares to be purchased (118,095,402 shares), Toyota Tsusho will not purchase, etc. all or part of the excess amount, and will carry out the delivery and other settlement procedures for the purchase, etc. of share certificates, etc. using the pro rata method provided in Article 27-13, Paragraph 5 of the Financial Instruments and Exchange Act (Act No. 25 of 1948, as amended; the “Act”), as applied mutatis mutandis pursuant to Article 27-22-2, Paragraph 2 of the Act, and Article 21 of the Cabinet Office Order on Disclosure Required for Tender Offer for Listed Share Certificates by Issuers

(Ministry of Finance Order No. 95 of 1994, as amended). (If each number of the Tendered Share Certificates, etc. includes shares less than one unit (100 shares), the number of shares purchased as calculated using the pro rata method shall be up to each number of the Tendered Share Certificates, etc.)

As the total sum of the number of shares purchased from each Tendering Shareholder, etc, which is calculated by rounding the number of shares less than one unit resulting from the calculation using the pro rata method, did not reach the total number of shares to be purchased, an additional one unit of the Tendered Share Certificates, etc. is purchased for each Tendering Shareholder, etc. (up to the number of the Tendered Share Certificates, etc. of each Tendering Shareholder, etc., if the additional purchase of one unit would result in exceeding the number of the Tendered Share Certificates, etc.), starting with the Tendering Shareholder, etc. with the largest number of shares after being rounded down as a result of rounding, to the extent that the aggregate number of such shares is equal to or greater than the number of shares to be purchased.

3. Places where a copy of the tender offer report is to be made available for public inspection

Toyota Tsusho Corporation Nagoya Head Office

(9-8 Meieki 4-chome, Nakamura-ku, Nagoya (Century Toyota Bldg.))

Toyota Tsusho Corporation Tokyo Head Office

(3-13 Konan 2-chome, Minato-ku, Tokyo)

Toyota Tsusho Corporation Osaka Branch

(3-11 Minamisenba 4-chome, Chuo-ku, Osaka (Osaka Toyota Bldg.))

Tokyo Stock Exchange, Inc.

(2-1 Nihonbashi Kabutocho, Chuo-ku, Tokyo)

Nagoya Stock Exchange, Inc.

(8-20 Sakae 3-chome, Naka-ku, Nagoya)

II. Completion of Repurchase of Own Shares

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|--|----------------------------------|
| 1. Type of shares repurchased: | Common shares |
| 2. Total number of shares repurchased: | 118,095,432 shares |
| 3. Total amount of repurchase price of shares: | 663,696,327,840 yen |
| 4. Repurchase period: | From May 1, 2026 to June 2, 2026 |
| 5. Repurchase method: | Tender offer |

With the completion of the Tender Offer, the repurchase of own shares pursuant to a resolution of the board of directors meeting held on April 30, 2026 based on the provisions of Toyota Tsusho's Articles of Incorporation pursuant to Article 459(1) of the Companies Act and the provisions of Article 156(1) of the Companies Act has been completed.

(Reference)

1. Details of resolution at the board of directors meeting held on April 30, 2026 concerning repurchase of own shares

| | |
|---|--|
| (1) Type of shares subject to acquisition: | Common shares |
| (2) Total number of shares to be repurchased: | 118,095,502 shares (maximum) (Percentage to the total number of issued shares (excluding treasury shares): 11.19%) (Note) |
| (3) Total amount of repurchase price of shares: | 663,696,721,240 yen (maximum) |
| (4) Repurchase period: | From May 1, 2026 to June 30, 2026 |

(Note) The percentage of the total number of shares to be repurchased to the total number of issued shares (excluding treasury shares) is the percentage to the total number of issued shares (1,055,776,369 shares (excluding treasury shares)) as of March 31, 2026 (rounded to the second decimal place).

2. Cumulative total of own shares repurchased pursuant to the above resolution (as of June 3, 2026)

| | |
|---|---------------------|
| (1) Total number of shares repurchased: | 118,095,432 shares |
| (2) Total repurchase price: | 663,696,327,840 yen |

III. Change in Major Shareholders

1. Scheduled date of change

June 24, 2026 (commencement date of the settlement of the Tender Offer)

2. Background of change

Toyota Tsusho had been conducting the Tender Offer during the Tender Offer Period from May 1, 2026, to June 2, 2026, and the Tender Offer has been completed as of June 2, 2026.

Toyota Industries Corporation (“Toyota Industries”), which is a major shareholder of Toyota Tsusho, tendered in the Tender Offer all 118,095,402 Toyota Tsusho common shares held by it, and as a result of the Tender Offer, Toyota Tsusho will acquire a portion (118,081,700 shares) of the shares tendered by Toyota Industries.

Consequently, if the settlement of the Tender Offer is conducted, Toyota Industries will no longer be a major shareholder of Toyota Tsusho as of June 24, 2026, which is the commencement date of the settlement.

3. Overview of changing shareholder

| | |
|--------------------------------------|---|
| (1) Name | Toyota Industries Corporation |
| (2) Address | 2-1, Toyoda-cho, Kariya-shi, Aichi |
| (3) Title and name of representative | President Koichi Ito |
| (4) Business activities | Manufacture and sale of textile machinery, materials handling equipment, automobiles and automobile parts |
| (5) Stated capital | 80,462 million yen (as of March 31, 2026) |

4. Number of voting rights held by the relevant shareholder (number of shares held) and percentage of the voting rights of all shareholders before and after the change

| | Number of voting rights (number of shares held) | Percentage of voting rights of all shareholders | Major shareholder rank |
|---|--|--|------------------------|
| Before the change (as of March 31, 2026) | 1,180,954 units (118,095,402 shares) | 11.19% | 3rd |
| After the change | 137 units (13,702 shares) | 0.00% | — |

(Note 1) “Percentage of voting rights of all shareholders” before the change is calculated based on the number of voting rights (10,557,763 voting rights) pertaining to the number of shares (1,055,776,369 shares) obtained by deducting the number of own shares held by Toyota Tsusho as of March 31, 2026 (6,393,179 shares) from the total number of issued shares as of the same date (1,062,169,548 shares) as stated in the “Toyota Tsusho Corporation Financial Highlights for the Fiscal Year Ended March 31, 2026 [IFRS basis] (Consolidated)” published by Toyota Tsusho on April 30, 2026.

(Note 2) “Percentage of voting rights of all shareholders” after the change is calculated based on 9,376,809 voting rights, obtained by deducting the number of voting rights (1,180,954 voting rights) pertaining to the Toyota Tsusho common shares to be acquired by Toyota Tsusho through the Tender Offer (118,095,432 shares) from the number of voting rights specified in Note 1 above (10,557,763 voting rights).

(Note 3) “Percentage of voting rights of all shareholders” is rounded to the second decimal place.

(Note 4) “Major shareholder rank” is estimated based on the shareholder register as of March 31, 2026.

5. Future outlook

There will be no effect on Toyota Tsusho’s performance due to the change of a major shareholder described above.

IV. Cancellation of Own Shares

- | | |
|-------------------------------------|--------------------|
| 1. Type of shares to be canceled: | Common shares |
| 2. Number of shares to be canceled: | 118,095,432 shares |
| 3. Scheduled date of cancellation: | June 30, 2026 |

(Note) The cancellation of own shares will take effect subject to the successful completion of the settlement of the Tender Offer.

(Reference) Treasury shares ownership status as of March 31, 2026

| | |
|---|----------------------|
| Total number of shares issued (excluding treasury shares) | 1,055,776,369 shares |
| Number of treasury shares | 6,393,179 shares |

End