

No.	Theme	Contract Parties from Toyota Tsusho Group	Contract Partner	Country	Project	Summary
1	Comprehensive	Toyota Tsusho Corporation	Tunisia Ministry of Economy and Planning	Tunisia	Comprehensive MOU on the partnership between Tunisian government and TTC	Strategic collaboration on implementation in the following field, aiming to further strengthen relationships with the Tunisian government and expand business; 1) Healthcare, 2) Desalination by renewable energy 3) Automotive industry promotion
2	Comprehensive	Toyota Tsusho Corporation	Kenya Investment Authority	Kenya	Comprehensive MOU on the partnership between Kenya government and TTC in light of implementation of Kenya Vision 2030	Strategic collaboration on implementation of flagship project in the following field, aiming to further strengthen relationships with the Kenyan government and expand business; 1) Manufacturing/ Industrialization, 2) Carbon Neutrality, 3) Digitalization, 4) Infrastructure, 5) Universal Healthcare/ Food Security
3	Industry Transformation	Toyota Tsusho Corporation	The Department of Trade, Industry and Competition/ Toyota South Africa Motors (Pty) Ltd.	South Africa	MOU for automotive industry development toward Carbon Reduction	Cooperation to promote the necessary legislation and local automotive production for automotive industry toward Carbon Reduction
4	Industry Transformation	Toyota Tsusho Corporation	Ghana Ministry of Trade and Industry	Ghana	MOU on cooperation in developing automotive industry	Collaboration to contribution to the economic and society development through further development of automotive industry in Ghana
5	Industry Transformation	Toyota Tsusho Corporation Mobility54 Investment SAS	AiCare Group, Inc.	Africa	MOU to revolutionize the motor insurance sector through telematics insurance	Strategic collaboration to revolutionize the motor insurance sector in Africa through promoting telematics insurance
6	Industry Transformation	Toyota Tsusho Corporation Mobility54 Investment SAS	Aceleron Limited/ Zembo SAS	Africa	MOU on collaboration to contribute to carbon neutrality through the development of the e-mobility industry	Accelerating collaboration for the development of the e-mobility industry
7	Industry Transformation	Toyota Tsusho Corporation CFAO Senegal SA	YEEG SAS (KAI SENEGAL)/ Government of SENEGAL	Senegal	MOU on the cooperation in public transport sector of Senegal	To contribute to the development of Senegal's public transport sector, notably taxis sector
8	Industry Transformation	Mobility54 Investment SAS	AXA Africa Holdings	Africa	MOU on the collaboration about insurance in Africa	To explore a potential collaboration about insurance in Africa, notably in mobility sector
9	Industry Transformation	Toyota Tsusho Corporation Mobility54 Investment SAS	Sendy Limited/ OnePort Inc.	Africa	MOU on cooperation to digitalize logistics sector in Africa	Strategic collaboration to digitalize the logistics sector in Africa
10	Industry Transformation	Toyota Tsusho Corporation CFAO SAS	Daikin Europe N.V. Daikin Middle East and Africa FZE	West Central Africa	MOU on collaboration to expand the business of air-conditioning and refrigeration system in West Central Africa	To expand business in west central africa in the fields of air conditioning and refrigeration for the development of the region
11	Industry Transformation	CFAO SAS	NEC Africa Pty. Ltd.	Africa 18 countries	MOU to collaborate on various ICT opportunities	To collaborate mutually in the Communications, Infrastructure, Safety and Digital business domains in 18 African countries
12	Industry Transformation	Toyota Tsusho Corporation CFAO Kenya Limited	Nippon Signal Co., Ltd.	Kenya	MOU for development of traffic signal systems	Collaboration to improve traffic conditions in Kenya through the development, financing, construction, operation, and maintenance activities of a traffic signal system in Kenya
13	Green Economy	Toyota Tsusho Corporation	Société Nationale d'Exploitation et de Distribution des Eaux(SONEDE)	Tunisia	MOU for Pre-Feasibility study for the development of seawater desalination by renewable energy	Development of desalination plants powered by renewable energy in Tunisia for stable and affordable water supply
14	Green Economy	Toyota Tsusho Corporation	Total Eren	Tunisia	MOU on collaborating in the renewable energy sector in Tunisia	To confirm interest in collaborating in the renewable energy sector in Tunisia
15	Green Economy	Toyota Tsusho Corporation	Kenya Investment Authority	Kenya	MOU for development of Isiolo Solar Project, Kenya	Construction and operation of solar PV power station at Isiolo, Kenya
16	Green Economy	Toyota Tsusho Corporation	Kenya Investment Authority	Kenya	MOU for Green Hydrogen Value Chain Development Project	Development of green hydrogen value chain by utilizing renewable energy such as geothermal power
17	Green Economy	Toyota Tsusho Corporation	Suez Canal Authority	Egypt	MOU for New Infrastructure Developments related to Carbon Neutrality	Joint study of decarbonization projects related to Green Port, Logistics, Renewable Energy, Water, Clean Hydrogen / Ammonia, etc., and the possibility of conducting a future feasibility study (F/S)
18	Green Economy	Toyota Tsusho Corporation	General Authority for the Suez Canal Economic Zone	Egypt	MOU for New Infrastructure Developments related to Carbon Neutrality	Joint study of decarbonization projects related to Logistics, Renewable Energy, Water, Clean Hydrogen / Ammonia, etc., and the possibility of conducting a future feasibility study (F/S)
19	Global Health	Toyota Tsusho Corporation	MINISTRY OF HEALTH UNDER THE GOVERNMENT OF THE REPUBLIC OF TUNISIA	Tunisia	MOU on mutual interests to test the RVTV (Refrigerated Vaccine Transport Vehicle) for the local deliveries of vaccines in Tunisia	Donation of one unit of the RVTV, Provide MOH with the protocol of the test of RVTV for the last mile deliveries of vaccines in Tunisia
20	Global Health	CFAO SAS (EURAPHARMA CARE SERVICES GHANA LIMITED/ GOKALS-LABOREX Ltd)	ALLM AFYA SOLUTIONS LIMITED	Ghana	MOU to contribute to improve medical access by utilizing remote diagnosis and disease management in Ghana	To elaborate collaboration model to better serve patients by providing teleconsultation and on-demand medication service, utilizing patients' information platform
21	Global Health	Toyota Tsusho Corporation	The Osaka City University Graduate School of Medicine/ SOIK Corporation	DRC	MOU on partnership agreement to create innovative medical services for Universal Health Coverage in Africa	Collaborate in research, technology transfer, human resource development under industry-academia partnership to create innovative medical services that contribute to Universal Health Coverage in Africa
22	Capacity Building	Toyota Tsusho Corporation (Toyota de Angola S.A.)	Centro Integrado de Formação Tecnológica(CINFOTEC)	Angola	MOU to run "Academy" for trainers to gain knowledge and skills to administer automotive workshop	Cooperation in fostering automotive technicians to gain adequate skills for carrier enhancement and for possible autonomous administration of automotive workshop
23	Capacity Building	Toyota Tsusho Corporation	The Office of the United Nations High Commissioner for Refugees(UNHCR)	Uganda, Cameroon	MOU to support conducting vocational training for refugees	Support in vocational training for refugees in Uganda and Cameroon
24	Capacity Building	Toyota Tsusho Corporation	United Nations World Food Programme(WFP)	Ghana	MOU to support development and improvement of logistics industry in West Africa	Development and Improvement of Logistics Industry in West Africa
25	Capacity Building	Toyota Tsusho Corporation Mobility54 Investment SAS	Société Générale de Surveillance S.A.(SGS)	Africa	MOU on cooperation to implement road safety education in Africa	To explore the road safety program for Africa