TOYOTA TSUSHO CORPORATION

Notice of Personnel Changes of Board Members and Officers, Organizational Changes

2020-3-5

Toyota Tsusho Corporation (head office: Nagoya City; President & CEO: Ichiro Kashitani) announces that the Board of Directors today adopted a resolution approving the following changes to organizational, and personnel changes effective April 1, 2020.

Toyota Tsusho also announces that the Board of Directors decided on the directors and Audit & Supervisory Board members to be submitted to the 99th Ordinary General Meeting of Shareholders scheduled for June 23, 2020 and the representative directors to be approved by resolution of the Board of Directors on the same day as set forth below.

I. Organizational changes

- 1. Organizational changes of business divisions (SBU)
- 2. Reorganization of departments
- II. Personnel changes
 - 1. Top Management (as of April 1)
 - 2. Operating Officers (as of April 1)
 - 3. Retiring Top Management/Operating Officers et al. (as of March 31)
 - 4. General Managers et al. (as of April 1)
 - 5. Directors and Audit & Supervisory Board members (effective as of the ordinary general shareholders meeting in June)
 - 1) Newly appointed directors
 - 2) Newly appointed directors (Part-time)
 - 3) Newly appointed Audit & Supervisory Board members
 - 4) Retiring directors
 - 5) Retiring directors (Part-time)
 - 6) Retiring Audit & Supervisory Board members
 - * The Director and Audit & Supervisory Board member structure after the ordinary general shareholders meeting in June

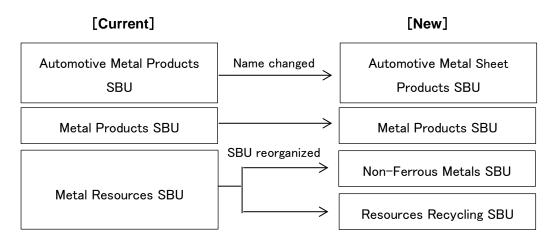
I. Organizational Changes

1. Organizational changes of business divisions (SBU)

SBU: Strategic Business Unit € SBU: Strategic Business Unit

(1) Metals Division

Name changed and SBU reorganized



(2) Global Parts & Logistics Division

No change

(3) Automotive Division

SBU reorganized

[Current]

[New]

TOYOTA SBU	SBU reorganized	ΤΟΥΟΤΑ SBU
Dealer Business SBU		10101/1010
Multi Brands SBU	>	Multi Brands SBU
Value Chain SBU] →→	Value Chain SBU

(4) Machinery, Energy & Project Division

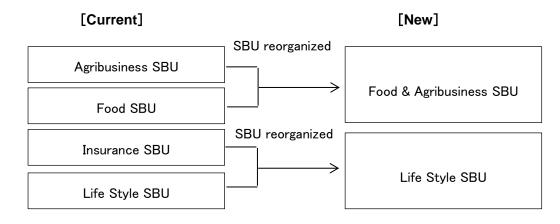
No change

(5) Chemicals & Electronics Division

No change

(6) Food & Consumer Services Division

SBU reorganized



(7) Africa Division

No change

2. Department Changes(As of April 1)

New departments, reorganized departments & name changes (shows changes only)

Division	New Department Name	Current Department Name	Change
Metals	Automotive Metal Sheet Products Department 1	Automotive Metal Products Department 1	Name Changed
	Automotive Metal Sheet Products Department 2	Automotive Metal Products Department 2	Name Changed
	Automotive Metal Sheet Products Department 3	Automotive Metal Products Department 4	Name Changed
	Bar, Wire Rod & Pipe Products Department	Automotive Metal Products Department 3	Name Changed
	Non-Ferrous Metals Business Department	Metal Trading Department	Name Changed
	Resources Recycling Department 1	Metal Resources Department 1	Name Changed
	Resources Recycling Department 2	Metal Resources Department 2	Name Changed
Global Parts &	Techno Park Business Department	Business Development	Newly Created/
Logistics	Business Development Department	Department	Split
Automotive	—	Dealer Business Department	Reorganized
Machinery, Energy & Project	Next Mobility Machinery Department	Next Mobility Machinery Business Department	Name Changed
	_	Construction Machinery & Project Department	Reorganized
	Power Project Development Department	Power Project Development	
	Power Project Planning & Asset Management Department	Department Renewable Power Project	Name Changed/ Reorganized
	Power Solution Development Department	Development Department	
	Energy Solutions Department	Energy Business Development Department Energy Trade Department	Reorganized

Chemicals & Electronics	Sustainable and Basic Chemical Department	Basic Chemicals Department	Name Changed
	Information Technology Business Department Connected Business Department	Information Technology Business Department	Newly Created/ Split
Food & Consumer Services	Life and Community Strategy Department	Living & Healthcare Department	Newly Created/ Reorganized
Services	Agribusiness Department 2 Food Business Department Agriculture & Aquaculture Business Development Department	Agribusiness Department 2, Food Department	Name Changed/ Reorganized
	Textile Department Living Environment & Real Estate Department Insurance & Life Solution	Life Style Department Living & Healthcare Department	Name Changed Name Changed/ Reorganized Name Changed/
	Department	Insurance Department	Reorganized
Corporate	DX Acceleration Department	_	Newly Created
	Next Mobility Development Department	Next Mobility Development Department New Business Development Department	Merged
	External Affairs Department Corporate Communications Department	Public Affairs Department	Split
	_	Global Strategy and Management Department	Reorganized

II. Personnel Changes

1. Top Management (As of April 1)

Top Management (15 members)

Name	New Position	New Field in Charge	Current Field in Charge	
Jun	Chairman			
Karube				
Ichiro	President &	CEO	CEO	
Kashitani	CEO			
Hideki	Executive	Assistant to President, Chief Officer	Assistant to President,	
Yanase	Vice	Responsible for Tokyo Head Office, Chief	Chief Officer Responsible for Tokyo	
	President,	Officer Responsible for Global Strategy	Head Office,	
	Regional	and Management, Officer Responsible for	Chief Officer Responsible for Global	
	CEO	Japan Regional Strategy & Coordination,	Strategy and Management	
		North America, Europe, Emerging	Officer Responsible for Japan Regional	
		Regions	Strategy & Coordination,	
			Europe, Emerging Regions	
Takahiro	Executive	Assistant to President, Officer	East Asia	
Kondo *Dramatad	Vice	Responsible for Tokyo Head Office, Chief	Representative of East Asia Region,	
*Promoted	President,	Officer Responsible for Japan Regional	President of Toyota Tsusho (China) Co.,	
	CCO	Strategy & Coordination, Officer Responsible for Global Strategy and	Ltd., Chief Rep. of Beijing Office	
		Management,	Chief Rep. of Beijing Office	
		Audit Department		
Toshiro	Division CEO	Machinery, Energy & Project Division,	Machinery, Energy & Project Division,	
Hidaka	Biviolon OEO	Officer Responsible for Global Strategy	Officer Responsible for Global	
		and Management	Strategy and Management	
			Machinery, Energy & Project Planning	
			Department	
Richard	Division	Africa Division,	Africa Division,	
Bielle	CEO,	Africa,	Africa,	
	Regional	President of CFAO	President of CFAO	
	CEO			
Shizuka	Regional	Asia Pacific,	Asia & Oceania	
Hayashi	CEO	President of Toyota Tsusho Asia Pacific	President of Toyota Tsusho Asia Pacific	
		Pte. Ltd.	Pte. Ltd.	
Mitsuhiro	Division	Chemical & Electronics Division,	Chemical & Electronics Division,	
Tsubakimoto	CEO	Chemical & Electronics Planning	Chemical & Electronics Planning	
		Department	Department	
Jun	Division CEO	Global Parts and Logistics Division,	Global Parts and Logistics Division,	
Eyama		Global Parts and Logistics Planning	Global Parts and Logistics Planning	
		Department	Department	
Hiroshi	CSO, CDTO	IT Strategy Department	Chief Officer Responsible for Public	
Tominaga			Affairs, Corporate Planning Department,	
			IT Strategy Department	
Hideyuki	CFO	Accounting Department, Business	Accounting Department, Business	
Iwamoto		Accounting Department, Finance	Accounting Department, Finance	
		Department, Investment and Credit	Department, Investment and Credit	
		Department, Legal Department,	Department	
		Enterprise Risk Management Department		
Masato	Division CEO	Automotive Division, Automotive Planning	Automotive Division	
Yamanami		Department		

Naoji Saito	Division CEO	Metal Division, Metal Planning Department	Metal Division, Metal Planning Department
Hiroshi Yonenaga	Division CEO	Food & Consumer Services Division, Food & Consumer Services Planning Department, Life and Community Strategy Department,, General Manager of Life and Community Strategy Department	Food & Consumer Services Division, Food & Consumer Services Planning Department
Tatsuya Watanuki *Promoted	Regional CEO	East Asia, Representative of East Asia Region, President of Toyota Tsusho (China) Co., Ltd., China & East Asia Department, Chief Rep. of Beijing Office	East Asia, Officer Responsible for Global Strategy and Management, China and East Asia Department

*CEO : Chief Executive Officer

CCO : Chief Compliance Officer

CSO : Chief Strategy Officer

CDTO: Chief Digital & Technology Officer

CFO : Chief Financial Officer

2. Operating Officer (As of April 1)

Name	Officer (36 Members)	New Field in Charge	Current Field in Charge
Kiyoyoshi Oba	Regional Officer, Company President	Asia Pacific, President of Toyota Tsusho (Thailand) Co., Ltd., President of Toyota Tsusho Thai Holdings Co., Ltd.	Asia & Oceania, President of Toyota Tsusho (Thailand) Co., Ltd., President of Toyota Tsusho Thai Holdings Co., Ltd.
Yasuhiro Nagai	Division COO, Regional Officer	Machinery, Energy & Project Division, Energy Plant SBU, Machinery, Energy & Project Planning Department, Energy Solution Department, Energy Infrastructure Project Department, Emerging Regions	Legal Department, Secretarial Department, General Affairs Department, Enterprise Risk Management Department
Hideyuki Inazumi	Company President	President of Eurus Energy Holdings Corporation	President of Eurus Energy Holdings Corporation
Toshimitsu Imai	Division COO, Regional Officer	Africa Division, Automotive SBU, Africa, Africa Planning Department, Toyota Africa Automotive Department, Africa Automotive Department	Africa Division, Automotive SBU, Africa, Africa Planning Department, Toyota Africa Automotive Department, Africa Automotive Department
Kazumasa Kimura	Africa Division New Business Development COO, Regional Officer	Africa, Africa Planning Department	Africa Planning Department
Satoshi Suzuki	Regional Officer, Company President	North America, President of Toyota Tsusho Mexico, S.A. DE C.V.	North America, President of Toyota Tsusho Mexico, S.A. DE C.V.
Motoya Hayata	Regional Officer, Company President	Emerging Regions, Chairman & CEO of NovaAgri	Emerging Regions,Chairman & CEO of NovaAgri
Naoyuki Hata	Division COO	Metal Division, Automotive Metal Sheet Products SBU, Automotive Metal Sheet Products Department 1, Automotive Metal Sheet Products Department 2, Automotive Metal Sheet Products Department 3, West-Japan Steel Products Department, Japan Regional Strategy & Coordination	Metal Division, Automotive Metal Products SBU, Automotive Metal Products Department 1, Automotive Metal Products Department 2, Automotive Metal Products Department 4, West- Japan Steel Products Department, Japan Regional Strategy & Coordination
Atsushi Aoki	Company President	President of NEXTY Electronics Corporation	President of NEXTY Electronics Corporation
Haruyuki Hattori	Division COO	Food & Consumer Services Division, Food & Agribusiness SBU, Agribusiness Department 1, Agribusiness Department 2, Osaka Agribusiness Department, Food Business Department, Agriculture & Aquaculture Business Department	Food & Consumer Services Division, Agribusiness SBU, Food SBU, Agribusiness Department 1, Agribusiness Department 2, Osaka Agribusiness Department, Food Department, General Manger of Osaka Agribusiness Department

Operating Officer (36 Members)

Shigeki Maeda	Division COO	Global Parts and Logistics Division, Global Parts SBU, Global Parts Department 1, Global Parts Department 2, Global Parts Department 3, Global Parts Department 4, Global Parts Business Management Department, Japan Regional Strategy & Coordination	Global Parts and Logistics Division, Global Parts SBU, Global Parts Department 1, Global Parts Department 2, Global Parts Department 3, Global Parts Department 4, Japan Regional Strategy & Coordination
Akihiro Sago	Regional Officer , Company President	North America, President of Toyota Tsusho America, Inc.	North America, President of Toyota Tsusho America, Inc.
Kazuyuki Urata	Division COO	Chemical & Electronics Division, Automotive Materials SBU, Global Automotive Materials Department, Automotive Materials Project Development Department, Next Mobility Chemical Materials Department, Next Mobility Chemical Materials Department, Sustainable and Basic Chemical Department	Chemical & Electronics Division, Automotive Materials SBU, Chemicals SBU, Automotive Materials Project Development Department, Global Automotive Materials Department, Next Mobility Chemical Materials Department, Basic Chemicals Department, Industrial Chemicals Department, Inorganic Chemicals Department, Organic Chemical Strategy & Management Department
Yasuhiro Kakihara	Division COO, Assistant to CDTO	Chemical & Electronics Division, Electronics & Multimedia SBU, Electronics Department, Information Technology Business Department, Next Mobility Electronics Business Department, Connected Business Department, Customer Coordination	Chemical & Electronics Division, Electronics & Multimedia SBU, Electronics Department, Information Technology Business Department, Next Mobility Electronics Business Department, Customer Coordination
Hiroki Nakayama	Division COO	Global Parts and Logistics Division, Logistics and Module SBU, SCM Functional Department, Logistics Business Department, Module Business Department, Techno Park Business Department	Global Parts and Logistics Division, Logistics and Module SBU, Asia & Oceania, SCM Functional Department, Logistics Business Department, Module Business Department
Shiro Irikawa	Division COO	Automotive Division, Value Chain SBU, Automotive Customer Service Department, China Automotive Department	Automotive Division, Dealer Business SBU, Value Chain SBU, Dealer Business Department, China Automotive Department, Automotive Customer Service Department
Tetsuya Ezumi	Division COO	Automotive Division, Toyota SBU, Americas & Europe Automotive Department, Asia Oceania & Middle East Automotive Department, KD Business Department	Automotive Division, Toyota SBU, Americas & Europe Automotive Department, Asia Oceania & Middle East Automotive Department, KD Business Department
Yuichi Kanazawa	Regional Officer, Company President	Asia Pacific, President of Toyota Tsusho India Private Ltd., Chief Rep. of Colombo Office	Asia & Oceania, President of Toyota Tsusho India Private Ltd. Chief Rep. of Colombo Office
Michael T. Lavender	Regional Officer	North America, Senior Vice President of Toyota Tsusho America, Inc.	North America, Senior Vice President of Toyota Tsusho America, Inc.

Kosuke Kunihiro	Division COO	Machinery, Energy & Project Division, Machinery SBU, Power & Drive Train Machinery Department, Automotive Body Machinery Department, Industrial Machinery Department, Next Mobility Machinery Department, Customer Coordination, Branch Manager of Toyota Branch	Machinery, Energy & Project Division, Machinery SBU, Power & Drive Train Machinery Department, Automotive Body Machinery Department, Industrial Machinery Department, Next Mobility Machinery Business Department, Construction Machinery & Project Department, Customer Coordination, Branch Manager of Toyota Branch
Shigeru Harada	Division COO	Automotive Division, Multi Brands SBU, Material Handling Machinery Department, Hino Automotive Department, Motor Brands Development Department, Automotive Value Chain Business Department, Customer Coordination	Automotive Division, Multi Brands SBU, Automotive Planning Department, Material Handling Machinery Department, Hino Automotive Department, Motor Brands Development Department, Automotive Value Chain Business Department, Customer Coordination
Akio Hamada	Regional Officer, Company President	East Asia, President of Toyota Tsusho (Shanghai), Co., Ltd.	East Asia, President of Toyota Tsusho (Shanghai), Co., Ltd.,Chief Regional Officer of Next Mobility for East Asia
Koji Minami	Division COO, Regional Officer	Africa Division, Technology & Energy SBU, Healthcare SBU, Consumer Goods SBU, Africa, Vice President of CFAO	Africa Division, Technology & Energy SBU, Healthcare SBU, Consumer Goods SBU, Africa, Vice President of CFAO
Masaharu Katayama	Division COO	Metal Division, Non-ferrous Metals SBU, Resources Recycling SBU, Non-ferrous Metals Business Department, Resources Development Department, Resources Recycling Department 1, Resources Recycling Department 2	Metal Division, Metal Resources SBU, Metal Resources Department 1, Metal Resources Department 2, Metal Trading Department, Resource Development Department
Makiko Hamase	Assistant to CSO	Chief Human Resources Officer(CHRO), Global Human Resources Department, General Affairs Department, Secretarial Department	Chief Human Resources Officer(CHRO), Global Human Resources Department
Futoshi Horisaki	Division COO	Global Parts and Logistics Division, Materials & Auto Parts/Accessories SBU, Business Development Department, Accessory Business Development Department, Automotive Parts Department, Functional Materials & Safety Business Department	Global Parts and Logistics Division, Materials & Auto Parts/Accessories SBU, Business Development Department, Global Parts Business Management Department, Accessory Business Development Department, Automotive Parts Department, Functional Materials & Safety Business Department
Kazunori Sato	Company President	President of Toyotsu Chemiplas Corporation	President of Toyotsu Chemiplas Corporation

Toshiyuki Azeo	Division COO	Food & Consumer Services Division, Life Style SBU, Textile Department, Life Creation Department, Insurance & Life Solution Department, Customer Coordination	Food & Consumer Services Division, Insurance SBU, Life Style SBU, Insurance Department, Life Style Department, Living & Healthcare Department, Customer Coordination
Jun Karato	Assistant to CDTO	Next Mobility Development Department, Next Technology Fund Department, General Manager of Next Mobility Development Department, General Manager of Next Technology Fund Department	New Business Development Department, Next Mobility Development Department, Next Technology Fund Department, General Manager of Next Mobility Development Department, General Manager of Next Technology Fund Department
Tatsuya Hirata	Division COO	Machinery, Energy & Project Division, Power Project SBU, Power Project Development Department, Power Project Planning and Asset Management Department, Power Solution Development Department	Machinery, Energy & Project Division, Power Project SBU, Power Project Development Department, Renewable Power Project Development Department
Takashi Hirobe	Regional Officer, Company President	Europe, President of Toyota Tsusho Europe S.A., President of Toyota Tsusho U.K. Ltd.	Europe, President of Toyota Tsusho Europe S.A., President of Toyota Tsusho U.K. Ltd.
Hiromasa Ishii	Division COO	Metal Division, Metal Products SBU, Bar, Wire Rod & Pipe Products, Steel Products Department, Metal Products Trading Department, East-Japan Steel Products Department	Metal Division, Metal Products SBU, Automotive Metal Products Department 3, East-Japan Steel Products Department, Steel Products Sales Department, Metal Products Trading Department
Akinori Saito *New	Assistant to Executive Vice President	Kaizen & Cost Reduction Department, Global Logistics Management Department, Global Safety & Environmental Promotion Department	Senior Project General Manager of CAO Unit
Eiji Matsuzaki *New	Assistant to CDTO	DX Acceleration Department, General Manager of DX Acceleration Department	Manager of Logistics System Planning & Promotion Group, Material Handling Machinery Department
Masato Ozaki *New	Assistant to CSO	Corporate Planning Department, External Affairs Department, Corporate Communications Department	General Manager of Corporate Planning Department, Manager of Sustainability Management Group
Nobuaki Yahiro *New	Division COO	Chemical & Electronics Division, Chemicals SBU, Industrial Chemicals Department, Inorganic Chemicals Department, Organic Chemical Strategy & Management Department	General Manager of Chemicals & Electronics Planning Department

COO : Chief Operating OfficerCHRO : Chief Human Resources Officer

3. Retiring Top Management/Operating Officer (As of March 31)

Position	Name	Future Position	Current Field in Charge
Executive Vice	Minoru	Member of the Board	Assistant to President,
President,	Murata		Officer Responsible for Tokyo Head Office,
Regional CEO,			Chief Officer Responsible for Japan Regional Strategy &
СТО			Coordination,
			North America
			Audit Department

Retiring Top Management (1Person)

Retiring Operating Officer (2 People)

Position	Name	Future Position	Current Field in Charge
Division COO,	Yoshihiro	Contract Employee	Machinery, Energy & Project Division, Power Project SBU,
Regional Officer	Inoue		Energy Plant SBU, Emerging Regions,
			Energy Business Development Department, Energy Trade
			Department, Energy Infrastructure Project Department
Assistant to	Mamoru	Adviser of Kyowa Sangyo Corp.	Emerging Regions,
CSO,	Akiyama	(Plan to be appointed	Officer Responsible for Public Affairs, Officer Responsible
Regional Officer		as President at the	for Global Strategy and Management,
		Shareholders Meeting of the Company)	Kaizen & Cost Reduction Department, Global Logistics
		of the company)	Management Department, Global Safety & Environmental
			Promotion Department, Public Affairs Department, Global
			Strategy and Management Department,
			General Manager of Global Strategy and Management
			Department

Retiring Senior Technical Executive (1Person)

Position	Name	Future Position
Senior Technical	Tetsuro	_
Executive	Hirai	

4. General Managers et.al. (As of April 1)

Division/ New Organization New title Name **Current Organization** Current title Region Metals General Shinya General Automotive Metal Sheet Automotive Metal Products Products Department 1 Manager Watanabe Department 1 Manager Takaaki Automotive Metal Products General Automotive Metal Sheet General Products Department 2 Manager Miyamoto Department 2 Manager Automotive Metal Sheet General Kazuhiko Automotive Metal Products General Products Department 3 Manager Ichikawa Department 4 Manager West-Japan Steel Products General Shuji Automotive Metal Products General Manager Takahashi Department 3 Manager Department East-Japan Steel Products General Masaru Metal Products Trading General Manager Department Manager Nakahori Department Yasuhiro Bar, Wire Rod & Pipe General Mirra&Mirra Industries Private ____ Waki **Products Department** Manager Limited Hidekazu Toyota Tsusho India Private Ltd. Metal Products Trading General Sugahara Department Manager Akio Toyota Tsusho Material **Non-Ferrous Metals** General **Business Department** Manager Goto Incorporated **Resources Recycling** General Shigeru Metal Resources Department 1, Manager Sales & Planning Group Department 1 Manager Asai **Resources Recycling** General Rvosaku General Metal Resources Department 2 Tsutsui Department 2 Manager Manager Global **Global Parts Department 2** General Rikiya Toyota Tsusho (Tianjin) Co., Ltd. Parts & Manager Iwase Logistics **Global Parts Department 4** General Masashi **Global Parts Business** General Manager Yasui Manager Management Department **Global Parts Business** General Koichiro **Global Parts Department 2** General Management Department Manager Tanabe Manager Takashi Module Business Department, Module Business General Manager Department Manager Watabe **Business Management Group 2 Techno Park Business** General Tomohiro Toyota Tsusho India Private Ltd. _ Yama Manager Department Functional Materials & General Takahiro Toyota Tsusho Asia Pacific Pte. Safety Business Arai Ltd. Manager Department Toshinari CFAO Automotive Automotive Planning General Sakabe Department Manager Asia, Oceania & Middle General Akio General **Dealer Business Department** East Automotive Manager Ogawa Manager Department General Yuka General Automotive Customer Automotive Planning Department Service Department Manager Araki Manager Machinery, Power & Drive Train General Masayuki Toyotsu Machinery Corporation Energy & Machinery Department Manager Matsuoka Project Next Mobility Machinery General Akihiro Next Mobility Machinery Business General Department Manager Koizumi Department Manager Power Project General Sanjay K. Power Project Development General Gandhi Development Department Manager Department Manager Power Project Planning General Hidenori **Renewable Power Project** General Saito and Asset Management Manager **Development Department** Manager

(Changed only, 60 people)

Department

	Power Solution	General	Minoru	Energy Trade Department	General
	Development Department	Manager	Aokura		Manager
	Energy Solutions	General	Koji	Energy Business Development	General
	Department	Manager	Yoshikawa	Department	Manager
Chemicals	Chemicals & Electronics	General	Hideya	NEXTY Electronics Corporation	_
&	Planning Department	Manager	Ito		
Electronics	Sustainable and Basic	General	Hikoji	Basic Chemicals Department	General
	Chemical Department	Manager	Kosaka		Manager
	Information Technology	General	Hiroshi	Information Technology Business	Manager
	Business Department	Manager	Yamazaki	Department, IT Platform Planning Group	
	Connected Business	General	Takashi	Toyota Tsusho Systems	_
	Department	Manager	Matsuda	Corporation	
Food &	Food & Consumer Services	General	Hiroshi	Global Parts & Logistics Planning	Manager
Consumer Services	Planning Department	Manager	Ueno	Department, Strategic Planning Group	
	Life and Community	General	Hiroshi	Food & Consumer Services	Division
	Strategy Department	Manager	Yonenaga	Division	CEO
		(additional post)	Ĵ		
		Deputy	Takeo	Food & Consumer Services	_
		General	Kamei	Planning Department	
		Manager			
	Agribusiness Department 2	General	Shigeharu	Toyota Tsusho Asia Pacific Pte.	_
		Manager	Kato	Ltd.	
	Osaka Food and	General	Go	NovaAgri	
	Agribusiness Department	Manager	Yamashita	Novangn	
	Food Business Department	General	Masashi	Food & Consumer Services	General
		Manager	Hirata	Planning Department	Manager
	Agriculture & Aquaculture	General	Chiaki	Food Department	General
	Business Development	Manager	Onozuka		Manager
	Department	manager	onozana		managor
	Textile Department	General	Tomoya	Living & Healthcare Department,	Manager
		Manager	Sakamoto	Healthcare Business Project Group	manager
	Living Environment & Real	General	Eiichi	PT. Toyota Tsusho Real Estate	_
	Estate Department	Manager	Asagi	Cikarang	
	Insurance & Life Solution	General	Hiroyuki	Insurance Department	General
	Department	Manager	Kawakubo		Manager
Corporate	DX Acceleration	General	Eiji	Material Handling Machinery	Manager
	Department	Manager	Matsuzaki	Department, Logistics System	
		(additional post)		Planning & Promotion Group	
	Corporate Planning	General	Tsuyoshi	Information Technology Business	General
	Department	Manager	Yamada	Department	Manager
	External Affairs Department	General	Yuji	Public Affairs Department	General
		Manager	Aihara		Manager
	Corporate Communications	General	Mayako	Public Affairs Department,	Manager
	Department	Manager	Takagi	Corporate Communications Group	
	IT Strategy Department	General	Shigeo	Toyota Tsusho (China) Co., Ltd.	
		Manager	Obata		
	Legal Department	General	Kazuya	Toyota Tsusho Asia Pacific Pte.	
	Loga Dopartment	Seneral	nazaya		

	Toyota Branch	Deputy	Yoshifumi	Automotive Body Machinery	General
		General	Nishikawa	Department	Manager
		Manager (Additional Post)			
	Hiroshima Branch	General	Yuji	Toyota Tsusho Asia Pacific Pte.	—
		Manager	Kuroki	Ltd.	
Emerging Regions	Almaty Liaison Office, Tashkent Liaison Office (Additional Post)	General Manager	Hideki Nagase	Material Handling Machinery Department	-
	Santiago Liaison Office	General Manager	Yuki Tanaka	Toyotsu Chemiplas Corporation	_
East Asia	Toyota Tsusho (Taiwan) Co., Ltd	President	Issei Hata	Toyota Tsusho (Taiwan) Co., Ltd	Vice President
Asia Pacific	Toyota Tsusho Philippines Corporation Manila Branch (additional post)	President, General Manager (additional post)	Naoki Ando	Construction Machinery & Project Department	General Manager
	Toyota Tsusho Myanmar Co., Ltd. Yangon Liaison Office (additional post)	President, General Manager (additional post)	Takeshi Fujimoto	Toyota Tsusho Asia Pacific Pte. Ltd.	_
Group Company (Japan)	Toyotsu Energy Corporation	President	Fumiaki Nakanishi	Toyota Tsusho Petroleum Pte.Ltd.	President
Group	Toyota Tsusho M&E	Chairman	Toshio	Power & Drive Train Machinery	General
Companies (Overseas)	(Tianjin) Co.,Ltd. Processing Technology (Thailand) Co., Ltd.	President	Ushiyama Takao Miyake	Department Toyota Tsusho (Thailand) Co., Ltd.	Manager —
	TT Steel Service India Private Ltd.	President	Hiromi Sugimoto	TT Steal Service India Private Ltd.	_
	TT Steel Processing (M) Sdn. Bhd.	President	Kosuke Okamoto	Automotive Metal Products Department 1	_
	Borneo Technical (Thailand) Ltd.	President	Atsushi Nomura	Regional Strategy & Coordination Department	—
	Toyota Tsusho Petroleum Pte. Ltd	President	Kota Kido	Toyotsu Energy Corporation	President
	Toyotsu Columbian Equipment and Solutions Inc.	President	Yusuke Fujita	Construction Machinery & Project Department	—

5. Members of the Board (planned for General Meeting of Shareholders in June)

1) New Member of the Board (1 person) \star : Representative Director

New title	Name	Title(as of April 1)
*Member of the	Takahiro	Executive Vice President, CCO
Board	Kondo	

2) New Members of the Board (1 person)

New title	Name	Current Title
Director (Member of	Yukari	Managing Director,
the Board)	Inoue	Japan Kellogg Company

3) New Members of the Audit & Supervisory Board (1 person)

New title	Name	Current Title
Audit & Supervisory	Kazumasa	Tomen Devices Corporation
Board Member (Full-	Miyazaki	
Time)		

4) Retiring Members of the Board (4 people) \star : Representative Directors

Name	Title(as of April 1)
Minoru Murata	★Member of the Board
Yasuhiro Nagai	Member of the Board
Hiroshi Tominaga	Member of the Board
Hideyuki Iwamoto	Member of the Board

5) Retiring Members of the Board (1 person)

Name	Title(as of April 1)
Yoriko Kawaguchi	Director (Member of the Board)

6) Retiring Members of the Audit & Supervisory Board (1 person)

Name	Title(as of April 1)	
Kazuo Yuhara	Audit & Supervisory Board Membe	
	(Full-Time)	

%Management Structure on the day following the General Meeting of Shareholders in June

Board of Directors (8)

Title	Name
Chairman of the	Jun
Board	Karube
★Member of the	Ichiro
Board	Kashitani
President & CEO	
★Member of the	Hideki
Board	Yanase
★Member of the	Takahiro
Board	Kondo
Member of the	Kumi
Board	Fujisawa
Member of the	Kunihito
Board	Koumoto
Member of the	Didier Leroy
Board	
Member of the	Yukari
Board	Inoue

<ref.></ref.>	Board of Directors as of April 1	(11)
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Title	Name
★Chairman of the	Jun
Board	Karube
★Member of the	Ichiro
Board	Kashitani
President & CEO	
★Member of the	Minoru
Board	Murata
Member of the Board	Hideki
	Yanase
Member of the Board	Yasuhiro
	Nagai
Member of the Board	Hiroshi
	Tominaga
Member of the Board	Hideyuki
	Iwamoto
Member of the Board	Yoriko
	Kawaguchi
Member of the Board	Kumi
	Fujisawa
Member of the Board	Kunihito
	Koumoto
Member of the Board	Didier Leroy

Audit & Supervisory Board Members (5)

Title	Name
Audit & Supervisory	Yasushi
Board Member	Shiozaki
(Full-Time)	
Audit & Supervisory	Kazumasa
Board Member	Miyazaki
(Full-Time)	
Audit & Supervisory	Shuhei
Board Member	Toyoda
Audit & Supervisory	Yuichiro
Board Member	Kuwano
Audit & Supervisory	Tsutomu
Board Member	Takahashi

<Ref.> Audit & Supervisory Board Members as of April 1 (5)

Title	Name
Audit & Supervisory	Yasushi
Board Member	Shiozaki
(Full-Time)	
Audit & Supervisory	Kazuo
Board Member	Yuhara
(Full-Time)	
Audit & Supervisory	Shuhei
Board Member	Toyoda
Audit & Supervisory	Yuichiro
Board Member	Kuwano
Audit & Supervisory	Tsutomu
Board Member	Takahashi