

THE BOLLORÉ GROUP

A DIVERSIFIED GROUP ACROSS 3 SECTORS...

TRANSPORT & LOGISTICS

- ▶ One of leading group in freight forwarding and logistics
- ▶ Leader in transport and logistics in Africa
- ▶ #1 port and rail concessions operator
- ▶ Leader in domestic fuel distribution in France with a strong presence in oil logistics in France and Europe

COMMUNICATION

- ▶ One of the world leaders in communication
- ▶ 2nd biggest French free daily newspaper
- ▶ 4G and WIFI operator

ELECTRICITY STORAGE & SOLUTIONS

- ▶ LMP batteries and supercapacitors
- ▶ Mobility applications
- ▶ Stationnary applications
- ▶ Intelligence and consulting service

OTHER PARTICIPATIONS

Vivendi

Mediobanca

SOCFIN

BOLLORÉ TRANSPORT & LOGISTICS

AN END-TO-END GLOBAL SUPPLY CHAIN TO AFRICA

A GLOBAL LEADER IN FREIGHT FORWARDING



Constantly adapting to its customers' changing needs, the company has enriched its expertise to become a tier-one supply chain partner and one of the top 10 transport and logistics companies in the world with the

largest integrated logistics network in Africa with subsidiaries in 46 countries. The Group matches the needs of import and export companies, providing complex supply chain management solutions for major groups and international shipment services for SMEs. Its global offer is built around its comprehensive and integrated expertise in 5 service sectors:

- Multimodal Transport
- Customs and Regulatory Compliance
- Logistics
- Global Supply Chain
- Industrial Project

Every activity has its own logistics needs, for which Bolloré has developed the specific expertise required in a range of different sectors, all backed by a network of experts on every continent (612 offices in 102 countries), customized operational tools, clear-cut processes and logistics techniques. Our performance also stems from value-added integrated information systems which afford complete visibility on all operations throughout the entire supply chain.

THE LEADING PORT TERMINAL OPERATOR IN AFRICA

Ports are the gateways to the African economies and provide the dynamic for the development of the continent, while opening access to the landlocked hinterland countries. Bolloré is the lead player in public-private port partnerships in Africa. It

currently manages 19 concessions in the whole continent. With its port terminal expertise acquired over the years, Bolloré now has unique experience. The port authorities can be sure that they are supported by a reliable, professional, long-term partnership. It ensures that its customers enjoy the best possible offerings by developing high-quality public-private sector partnerships capable of addressing international standards.

Bolloré is pursuing its development with infrastructure work as its container terminals, investing annually 300 millions of euros in port equipment to develop and enhance the port terminals under its responsibility for its customers: ship-owners, importer and exporters.

RAILWAYS: A UNIQUELY AFRICAN AMBITION



Bolloré operates three railroads under concession in Africa which serve to open up landlocked regions in the continent and which function as a link in the transportation and logistics chain.

The company operates the Cameroonian network Camrail and the Sitarail railroad, which links Republic of Côte d'Ivoire with Burkina Faso. In 2015, Benin and Niger have appointed the Bolloré Group to operate the Benirail network between Cotonou and Parakou. The ambition of Benirail is to build a rail track linking these two countries. This concession and to form part of a west African rail loop linking Abidjan, Ouagadougou, Niamey, Cotonou and Lomé and covering more than 2 700 km.

ENERGY



Bolloré Energy is the largest independent distributor of domestic fuel in France and moves 3.5 million m³ per year for its various public and private clients. Bolloré Energy is also an important player in oil logistics in Germany and Switzerland with 1 600 000 m³ of capacity for warehousing of oil products. In Africa, Bolloré Energy is developing new projects in hydrocarbon import infrastructures and in distributing electricity storage solutions developed by the Group's subsidiary Bluesolutions.

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