# Data Section

P.141 Financial Summary

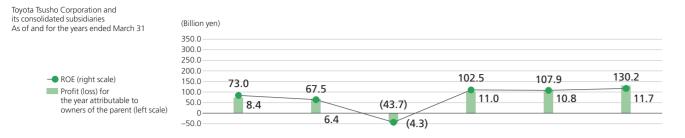
P.143 Organizational Chart

P.144 Corporate Data

39 TOYOTA TSUSHO CORPORATION Integrated Report 202



# **Financial Summary**



				Millions of Yen		
-	Japanese GAA	٨P			IFRS	
-	2014/3	2015/3	2016/3	2017/3	2017/3	2018/3
Results of Operations:						
Revenue*1	¥7,743,237	¥8,663,460	¥8,170,237	¥7,919,663	¥5,797,362	¥6,491,035
Gross profit	582,498	634,572	616,042	578,887	570,872	606,282
Selling, general and administrative expenses	421,177	465,115	475,742	432,231	411,235	414,042
Operating profit*1	161,321	169,456	140,299	146,656	133,669	182,696
Share of profit (loss) of investments accounted for using the equity method	13,783	4,060	(5,676)	10,254	10,476	11,368
Profit (loss) for the year attributable to owners of the parent*1	73,034	67,571	(43,714)	102,597	107,903	130,228
Financial Position at Year-End:						
Total assets <sup>*1</sup>	¥4,072,728	¥4,533,693	¥3,952,100	¥4,096,843	¥4,212,064	¥4,310,043
Total equity attributable to owners of the parent*1	973,112	1,125,639	888,674	983,242	1,050,619	1,174,718
Total equity*1	1,156,080	1,304,483	1,055,777	1,151,969	1,223,513	1,362,187
Net interest-bearing debt	1,088,974	1,233,559	1,102,786	1,050,229	1,101,974	1,006,990
Cash Flows:						
Net cash provided by operating activities	¥133,937	¥169,100	¥308,338	¥193,769	¥159,770	¥215,098
Net cash used in investing activities	(135,587)	(199,512)	(170,839)	(130,428)	(127,525)	(92,498)
Net cash provided by (used in) financing activities	5,356	108,247	(225,202)	(28,343)	5,656	(128,741)
Cash and cash equivalents at the end of the year	412,032	499,157	399,191	430,517	426,208	423,426
Per Share:				Yen		
Profit for the year attributable to owners of the parent* <sup>1</sup>	¥208.01	¥192.23	¥(124.26)	¥291.56	¥306.64	¥370.08
Basic earnings (losses) per share	207.82	192.10	_	291.56	306.63	_
Diluted earnings (losses) per share*2	50.00	56.00	62.00	70.00	70.00	94.00
Cash dividends for the year	24.0%	29.1%	_	24.0%	22.8%	25.4%
Dividend payout ratio* <sup>3</sup>						
Financial Measures:						
ROE	8.4%	6.4%	(4.3)%	11.0%	10.8%	11.7%
ROA	1.9%	1.6%	(1.0)%	2.5%	2.6%	3.1%
Ratio of equity attributable to owners of the parent*1	23.9%	24.8%	22.5%	24.0%	24.9%	27.3%
Net debt-equity ratio (Net DER) (times)	1.12	1.10	1.24	1.07	1.05	0.86
Total shareholder return	—	_	—	_	—	—
Common Stock:				Thousands of Shares		
Number of shares outstanding at year-en	d 354,056	354,056	354,056	354,056	354,056	354,056

Notes: 1. As of the fiscal year ended March 31, 2017, the company prepares its consolidated financial statements based on International Financial Reporting Standards (IFRS).

2. For the convenience of readers, consolidated financial statements in Japanese yen for the fiscal year ended March 31, 2017, are based on both Japanese generally accepted accounting principles (GAAP) and IFRS.

U.S. dollar amounts have been converted from the amounts stated in yen, solely for the convenience of readers outside Japan, at the rate of ¥151.41=US\$1, the approximate exchange rate prevailing on March 31, 2024, which was the final business day of financial institutions in the fiscal year ended March 31, 2024.
Toyota Tsusho carried out a three-for-one split of its common stock effective July 1, 2024. The "Per Share" and "Common Stock" up to the fiscal year ended March 2024 are the results

before the share split. Please see "Notice regarding Implementation of share split, Partial amendments to Articles of Incorporation accompanying share split, and Revision of dividend forecast" for details.

https://www.toyota-tsusho.com/english/press/upload\_files/Notice%20regarding%20Implementation%20of%20share%20split%2C%20Partial%20amendments%20to%20Articles %20of%20%282%29.pdf

132.6	135.5	134.6			<b>15.1</b>		
11.2	11.3	10.1	13.9	15.6			
						D 5	
						¥151.41=U.S.\$1	
					Millions of Yen	Thousands of U.S. Dollars	
2019/3	2020/3	2021/3	2022/3	2023/3	2024/3	2024/3	
16 762 702	VC C04 071	VC 200 202	V8 028 000		V10 100 000	¢c7 202 070	
6,762,702} 638,428	¥6,694,071 639,885	¥6,309,303 607,626	¥8,028,000 759,237	¥9,848,560 968,846	¥10,188,980 1,052,374	\$67,293,970 6,950,492	
420,657	430,164	400,086	450,294	532,724	583,702	3,855,108	
215,197	210,370	213,058	294,141	388,753	441,589	2,916,511	
4,336	(2,489)	7,523	20,686	37,205	25,849	170,721	
132,622	135,551	134,602	222,235	284,155	331,444	2,189,049	
11 111 15 4				VC 277 264	V7 050 004	¢46,620,220	
¥4,441,464	¥4,545,210	¥5,228,004	¥6,143,125	¥6,377,064	¥7,059,994	\$46,628,320	
1,195,826	1,196,635	1,469,657	1,735,011	1,914,327	2,467,130	16,294,366	
1,389,616 988,475	1,372,491 1,032,494	1,658,015 993,462	1,942,860 1,238,296	2,068,529 1,298,309	2,620,110 1,172,224	17,304,735 7,742,051	
¥210,796	¥267,809	¥245,055	¥50,137	¥444,290	¥542,125	\$3,580,509	
(137,546)	(173,910)	(102,176)	(157,333)	(139,918)	(219,586)	(1,450,274)	
(24,909)	(53,679)	24,073	44,901	(206,671)	(263,253)	(1,738,676)	
465,861	496,372	677,478	653,013	771,613	878,705	5,803,480	
					Yen	U.S. Dollars	
¥376.89	¥385.25	¥382.56	¥631.63	¥807.58	¥941.94	\$6.22	
100.00	110.00	112.00	160.00	202.00		 1.84	
26.5%	28.6%	29.3%	25.3%	25.0%	29.7%	-	
11 20/	11 70/	10.10/	12.00/	15 60/	45 40/		
11.2% 3.0%	11.3% 3.0%	10.1% 2.8%	13.9% 3.9%	15.6% 4.5%	15.1% 4.9%	_	
26.9%	26.3%	28.1%	28.2%	30.0%	34.9%		
0.83	0.86	0.68	0.71	0.68	0.48	_	
—	73.7%	135.0%	151.0%	172.1%	308.7%	-	
					Thousands of Shares		
354,056	354,056	354,056	354,056	354,056	354,056	_	

Chapter **1** Data Section



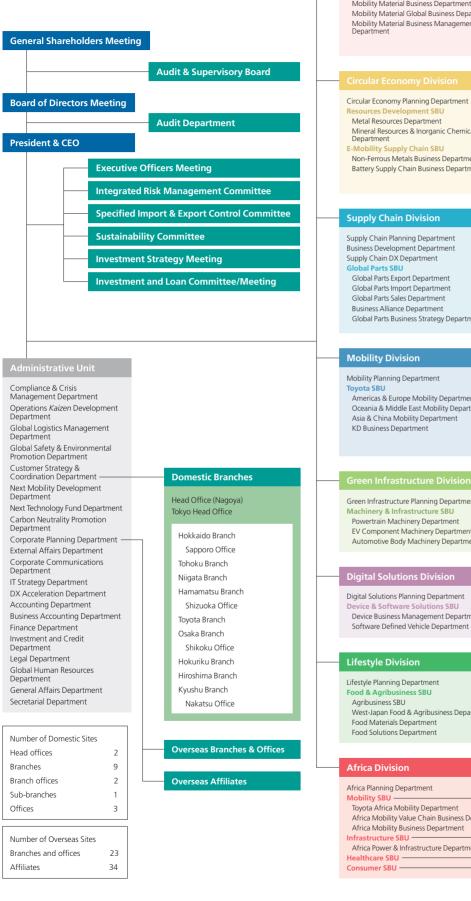


 
 For more information on financial information, please see "Investor

 Relations" section on Toyota Tsusho's corporate website.
 https://www.toyota-tsusho.com/english/ir/

# **Organizational Chart**

(As of April 1, 2024)



Metal+ (Plus) Planning Department Mobility Material Business Department Mobility Material Global Business Department Mobility Material Business Management

Circular Economy Planning Department Metal Resources Department Mineral Resources & Inorganic Chemicals E-Mobility Supply Chain SBU Non-Ferrous Metals Business Department Battery Supply Chain Business Department

### Supply Chain Division

Supply Chain Planning Department Business Development Department Supply Chain DX Department Global Parts Export Department Global Parts Import Department Global Parts Sales Department Business Alliance Department Global Parts Business Strategy Department

Mobility Planning Department Americas & Europe Mobility Department Oceania & Middle East Mobility Department Asia & China Mobility Department KD Business Department

Green Infrastructure Planning Department Machinery & Infrastructure SBU Powertrain Machinery Department EV Component Machinery Department omotive Body Machinery Department

### Digital Solutions Division

Digital Solutions Planning Department Device & Software Solutions SBU Device Business Management Department

### Advanced Mobility Service Department ICT Solutions SBU Enterprise IT Department Digital Infrastructure Department

Bar, Wire Rod & Pipe Products Business

Steel Products Supply Chain Business

. Metal Products Business Department

Resources Recycling SBU

West-Japan Bar, Wire Rod & Pipe Products Business Department

Reverse Supply Chain Business Department

. High Performance Materials Department

Consumer Products Business Department Essential Chemicals Department

Supply Chain Function Development

Logistics & Module SBU

Parts & Accessories SBU

Department

Multi Brands SBU

Value Chain SBU

Green Energy SBU

Logistics Business Department

Module Business Department

Mobility Parts Department

Logistics Solutions Department

Multi Brands Business Department

Infrastructure Project Department

Carbon Neutral Fuels Department

Renewable Energy Strategy Department

Commercial Mobility Business Department

Mobility Customer Service Department

Mobility Value Chain Business Development

Services & Accessories Department

Function Parts & Eco Solutions Business

Aluminum Supply Chain Business

Sustainable Plastics Department

Department

Department

Lifestyle Planning Department Food & Agribusiness SBU Agribusiness SBU West-Japan Food & Agribusiness Department Food Materials Department Food Solutions Department

Wellness SBU Sustainable Fashion Department Facility Solutions Department Insurance Management Department Healthcare & Medical Department

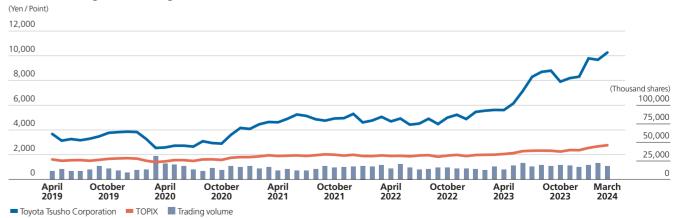
Africa Division	
Africa Planning Department Mobility SBU Toyota Africa Mobility Department Africa Mobility Value Chain Business Department Africa Mobility Business Department Infrastructure SBU Africa Power & Infrastructure Department Healthcare SBU Consumer SBU	Overseas affiliates

## **Corporate Data**

(As of March 31, 2024)

Name	Toyota Tsusho Corporation	Major Shareholders Name	Number of shares (Thousands)	Shareholding (%)
lead Office 9-8, Meieki 4-chome, Nakamura-ku, Nagoya 450-8575, Japan		Toyota Motor Corporation	76,368	21.69
Established	July 1, 1948	The Master Trust Bank of Japan, Ltd. (Trust Account)	49,122	13.95
Number of Employees	Parent company: 3,292; Consolidated: 69,517		39,365	11.18
Paid-in Capital	64,936 million yen	Custody Bank of Japan, Ltd. (Trust Account)	19,800	5.62
	Authorized: 1,000,000,000	MUFG Bank, Ltd.	8,098	2.30
Common Stock	Issued: 352,089,401 (excluding 1,967,115 treasury stock)	Sumitomo Mitsui Banking Corporation	4,249	1.21
Number of	43,792	State Street Bank West Client Treaty 505234	4,193	1.19
Shareholders	43,792	Nippon Life Insurance Company	3,522	1.00
e. Luca	T   N (T   0015)	Kochi Shinkin Bank	3,265	0.93
Stock Listings	Tokyo, Nagoya (Ticker code 8015)	Toyota Fudosan Co., Ltd	3,205	0.91
Independent Auditors	PricewaterhouseCoopers Japan LLC	Note: The percentage of shareholding is computed excludin	g 1,978,067 shares o	of treasury stock.
Transfer Agent for Shares / Special Management of Accounts	Mitsubishi UFJ Trust and Banking Corporation	Breakdown of Issued Shares		
	Stock Transfer Agency Department Mitsubishi UFJ Trust and Banking Corporation	By type of s	hareholder	
Address	7-10-11, Higashisuna, Koto-ku, Tokyo 137-8081, Japan Phone (toll-free within Japan): 0120-232-711 (Tokyo) 0120-094-777 (Osaka)		institutions and companies	37.57% 33.69% 21.77%
Handling Offices	All branches nationwide of Mitsubishi UFJ Trust and Banking Corporation All branches nationwide of Nomura Securities Co., Ltd.		ls and others	6.41% 0.56%
URL	https://www.tr.mufg.jp/english/	Credit Ratings		

### Stock Price Range and Trading Volume



Note: Toyota Tsusho carried out a three-for-one split of its common stock effective July 1, 2024. "Common Stock" and "Stock Price Range and Trading Volume" are the information before the share split. Please see "Notice regarding Implementation of share split, Partial amendments to Articles of Incorporation accompanying share split, and Revision of dividend forecast" for details. https://www.toyota-tsusho.com/english/press/upload\_files/Notice%20regarding%20Implementation%20of%20share%20split%2C%20Partial%20amendments%20to%20Articles%20of %20%282%29.pdf





	Long-term	Short-term
Rating and Investment Information (R&I)	AA- (Stable)	a-1+
S&P Global Rating	A (Stable)	A-1
Moody's Investors Service (Moody's)	A3 (Stable)	—