

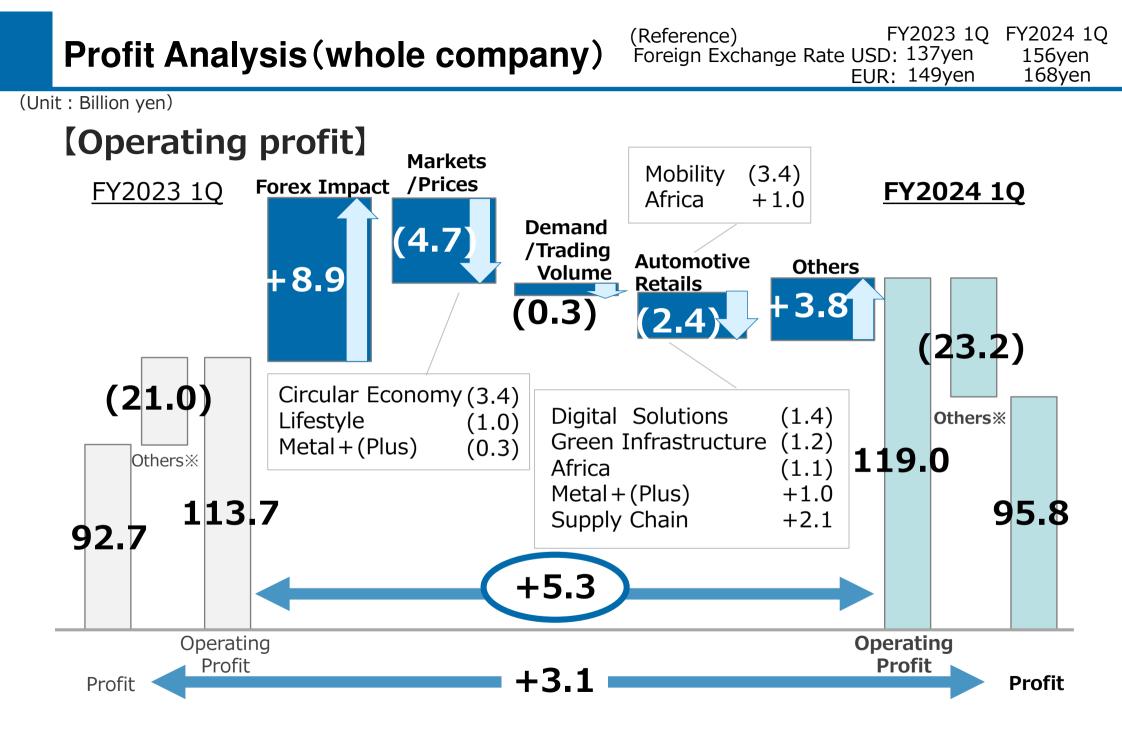
July 31, 2024 Toyota Tsusho Corporation

### **Outline of Consolidated Results**

(Reference) Foreign Exchange Rate USD: 137yen EUR: 149yen FY2023 1Q FY2024 1Q

156yen 168yen

				EOIN	19961 100901
(Uni	t : Billion yen)		5/2024		
		FY2023 1Q	FY2024 1Q	YoY Variance (ratio)	FX Impact
	Revenue	2,540.7	2,541.4	+0.7 (+0%)	+209.9
	Gross profit	257.0	275.6	+18.6 (+7%)	+18.2
	SG & A expenses	(140.4)	(148.0)	(7.6) (+5%)	(9.2)
	Operating profit	113.7	119.0	+ 5.3 (+5%)	+8.9
	Profit before income taxes	132.7	136.2	+ 3.5 (+3%)	+9.3
	Profit	92.7	95.8	+3.1 (+3%)	+6.5



\*Others : Analysis of below of operating profit is on the next page.

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(Reference)FY2023 1QFY2024 1QForeign Exchange Rate USD: 137yen156yenEUR: 149yen168yen

(Unit : Billion yen)

[Others]

	FY2023 1Q	FY2024 1Q	Variance	Main Factor
Finance income and costs	9.4	10.2	+0.8	Impact of increased dividend income, etc.
Equity gain/Loss	9.5	6.8	(2.7)	Impact of falling lithium market prices, etc.
Tax expense	(34.9)	(33.6)	+1.3	Preferential tax treatment under the renewable energy tax system, etc.
Non- controlling interests	(5.1)	(6.6)	(1.5)	Mainly due to the impact of increased profits in semiconductor-related businesses, etc.
Total	(21.0)	(23.2)	(2.2)	

### **One-off Gains and Losses (Profit)**

(Unit : Billion yen)

	, , , , , ,	<u>FY2023 1Q</u>		<u>FY2024 1Q</u>
Metal+ (Plus)	-	-	-	-
Circular Economy		-	-	-
Supply Chain	-	-	-	_
Mobility	-	-	-	_
Green Infrastructure	-	-	+2.0	•Tax Credit related to Solar Power Business in America +2.0
Digital Solutions	(1.5)	<ul> <li>Loss from related to semiconductor business in Japan (1.5)</li> </ul>	-	-
Lifestyle	-	-	+0.5	<ul> <li>Gain on sales of fixed asset of domestic food business +0.5</li> </ul>
Africa	-	-	-	-
Others	-	_	-	-
TOTAL	(1.5)		+2.5	
				%One-off gains and losses are rounded to the nearest 0.5 billion yen

# Profit Analysis Results (Division)

(Unit : Billion yen) FY2023 1Q		FY2024 1Q	<b>Variance</b> (Ratio)	Main Factor
Metal+(Plus)	9.1	11.0	+1.9 (+21%)	Increased largely due to an increase in trading volume of automobile production-related products mainly in North America.
Circular Economy	18.0	12.7	(5.3) (-29%)	Decreased largely due to a deterioration in raw material(Lithium etc.) prices.
Supply Chain	11.7	12.8	+1.1 (+9%)	Increased largely due to an increase in trading volume of automotive parts mainly in North America.
Mobility	14.1	13.0	(1.1) (-8%)	Decreased largely due to a decrease in overseas automotive sales volume mainly in Europe (Caucasia) and Asia/Oceania.
Green Infrastructure	7.9	9.4	+1.5 (+18%)	Increased largely due to the preferential tax treatment under the renewable energy tax system, despite falling electricity prices in Europe .
Digital Solutions	6.7	7.4	+0.7 (+11%)	Increased largely due to the impact of a year-earlier one-time loss, despite a decrease in trading volume in the electronics business
Lifestyle	3.6	5.9	+2.3 (+64%)	Increased largely due to the impact of a one-time gain in the domestic food business, despite the falling market prices in the South American Grain business.
Africa	17.2	18.6	+1.4 (+8%)	Increased largely due to changes in the model mix, despite a decrease in automotive sales volume .
Total	92.7	95.8	+3.1 (+3%)	

### **Consolidated Financial Position**

(Reference)Mar.31,2024Jun.30,2024Foreign Exchange RateUSD: 151yen161yenEUR: 163yen172yen

(Unit : Billion Yen)

	Mar. 31, 2024	Jun. 30, 2024	Variance	FX Impact
Total Assets	7,059.9	7,338.0	+278.1	+178.0
(Inventory)	1,203.6	1,326.7	+123.1	+47.0
Net Worth	2,467.1	2,575.4	+108.3	
Net Interest- bearing debt	1,172.2	1,266.8	+94.6	
Net DER (times)	0.48	0.49	+0.01	
Current ratio (%)	162%	160%	▲2	

### **Cash Flow**

(Unit : Billion Yen)

	FY2023 1Q	FY2024 1Q	Variance
Operating C/F	92.2	79.4	(12.8)
Investing C/F	(129.5)	(84.7)	+44.8
Dividend Payment	(37.3)	(54.5)	(17.2)
FCF After dividend Payment	(74.6)	(59.8)	+14.8

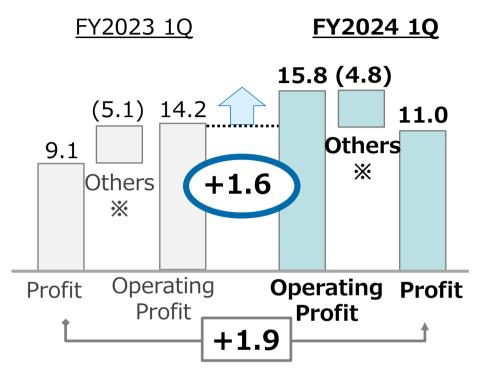
 $\ensuremath{\mathbb{X}}$  ( ) represents an increase in investment

### Earning Forecast by Division for FY2024 (Profit)

(Unit : Billi	(Unit : Billion Yen)							
Old	FY2023 Results	N	lew Divisions	FY2023 Results	FY2024 Forecast	Variance	FY2024 1Q	Progress (ratio)
Metals	60.7		Metal+ (Plus)	36.0	40.0	+4.0	11.0	28%
Global Parts & Logistics	45.5		Circular Economy	50.0	51.0	+1.0	12.7	25%
Mobility	55.9		Supply Chain	45.5	48.0	+2.5	12.8	27%
, Machinery,			Mobility	55.9	59.0	+3.1	13.0	22%
Energy & Project Chemicals	27.9		Green Infrastructure	27.9	34.0	+6.1	9.4	28%
Electronics	55.0	; 5	Digital Solutions	29.6	33.0	+3.4	7.4	23%
Food & Consumer Services	11.8		Lifestyle	11.8	13.0	+1.2	5.9	46%
Africa	69.1		Africa	69.1	72.0	+2.9	18.6	26%
Total	331.4		Total	331.4	350.0	+18.6	95.8	27%

### Metal+(Plus) Division (1Q Results)

(Unit : Billion yen)

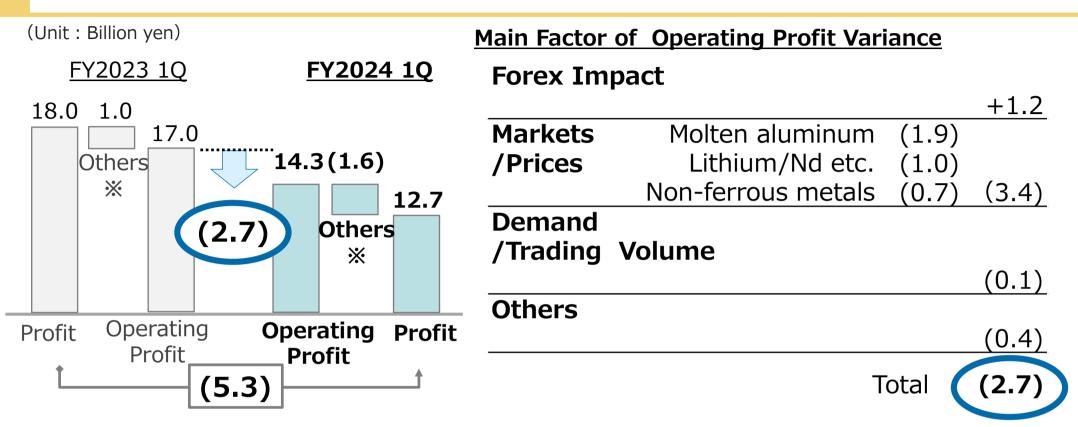


Main Factor of Operating Profit Variance							
Forex Imp	act						
			+0.9				
Markets	Indonesia	(1.2)					
/Prices	Japan	(0.3)					
	North America	+0.1					
	Europe	+1.0	(0.3)				
Demand	North America	+2.1					
/Trading	Europe	+0.3					
Volume	India	+0.3					
	China	(0.8)					
	Indonesia	(0.9)	+1.0				
		Total	+1.6				

### <u>**\*Others</u>**</u>

	FY2023 1Q	FY2024 1Q	Variance	Main Factor of variance
Finance income and costs	(0.7)	(0.7)	(0.0)	_
Equity gain/Loss	0.7	0.5	(0.2)	_
Tax expense	(4.4)	(3.9)	+0.5	_
Non-controlling interests	(0.7)	(0.7)	+0.0	-
Total	(5.1)	(4.8)	+0.3	

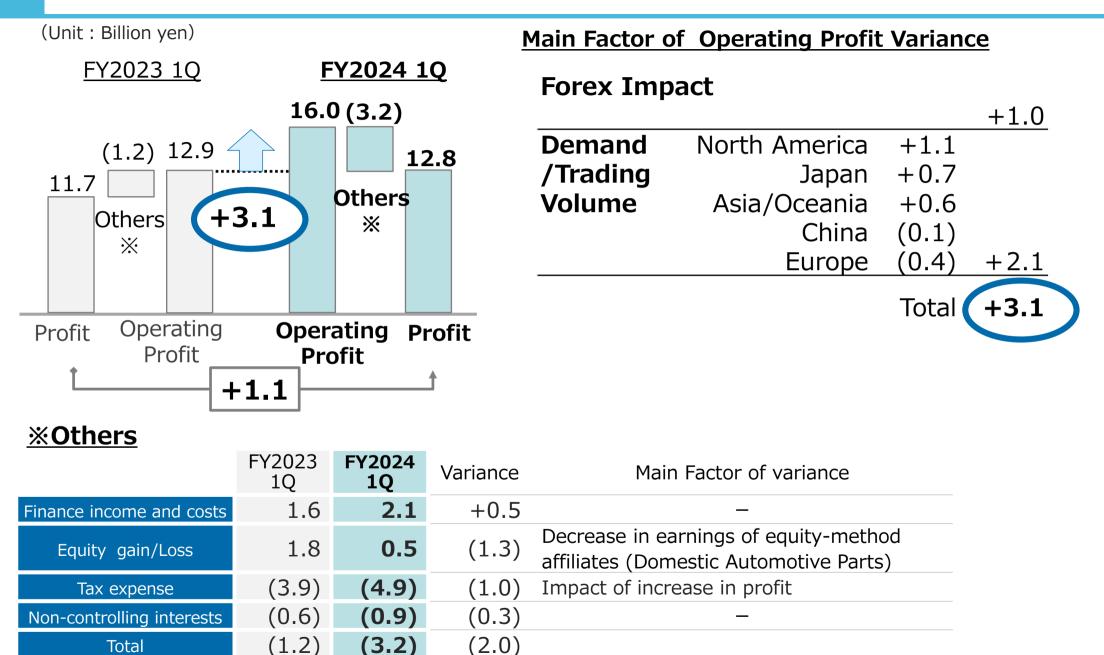
### **Circular Economy Division (1Q Results)**



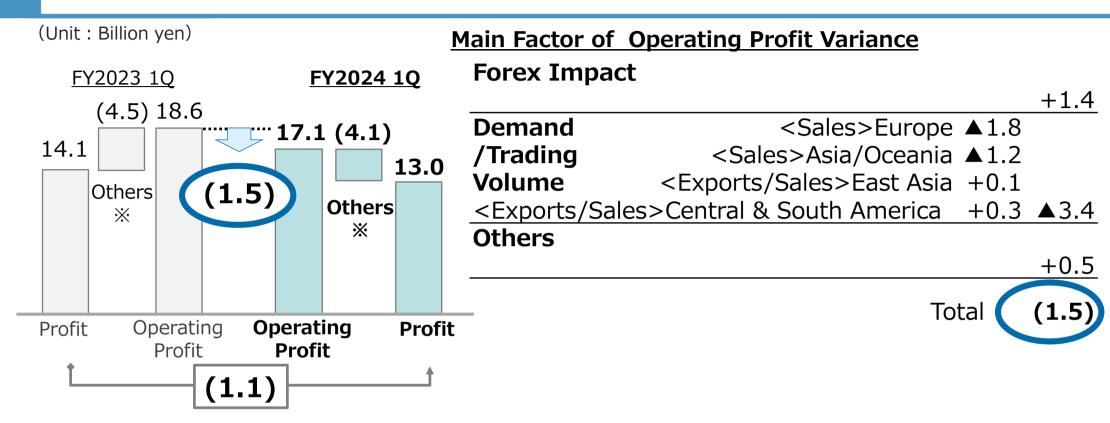
### <u>**\*Others</u>**</u>

	FY2023 1Q	FY2024 1Q	Variance	Main Factor of variance
Finance income and costs	0.9	1.1	+0.2	_
Equity gain/Loss	5.4	1.8	(3.6)	Impact of falling lithium market prices, etc.
Tax expense	(4.8)	(4.0)	+0.8	Impact of decrease in profit
Non-controlling interests	(0.5)	(0.4)	+0.1	_
Total	1.0	(1.6)	(2.6)	

### Supply Chain Division (1Q Results)



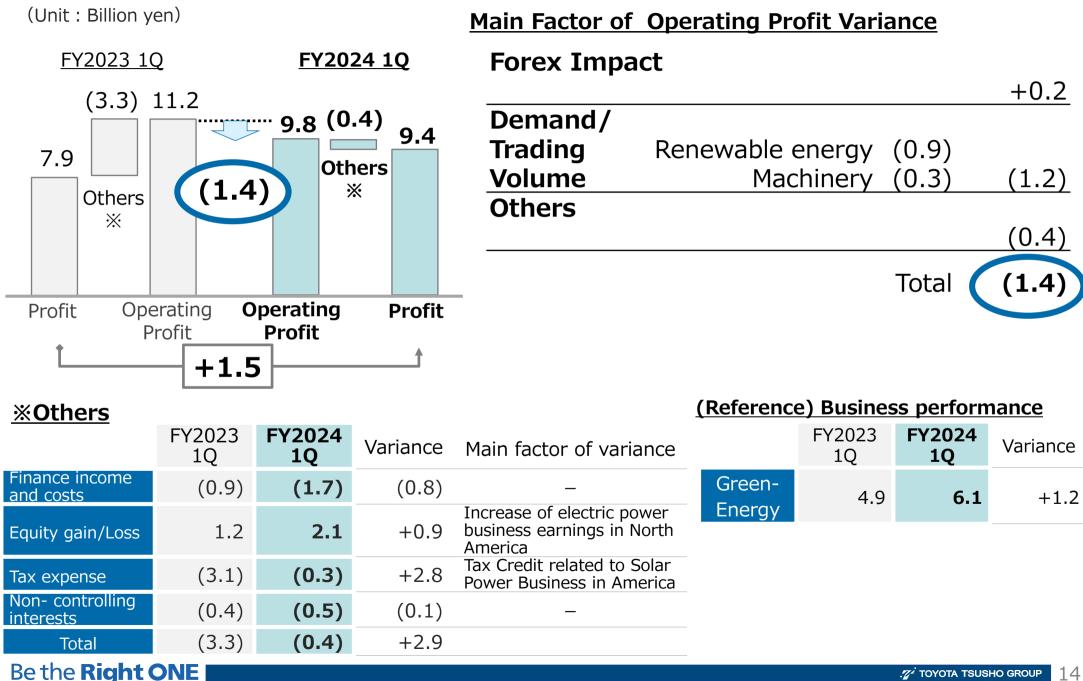
## Mobility Division (1Q Results)



#### <u> XOthers</u>

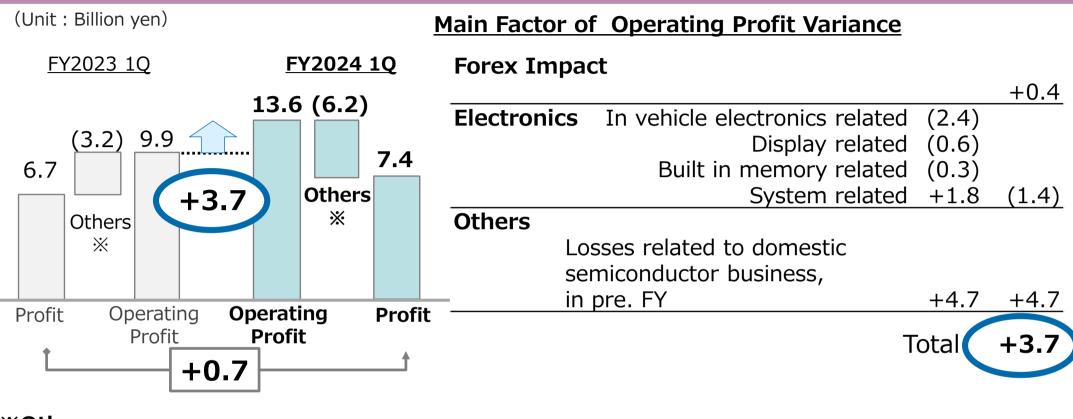
	FY2023 1Q	FY2024 1Q	Variance	Main factor of variance
Finance income and costs	0.8	1.0	+0.2	_
Equity gain/Loss	0.8	1.0	+0.2	_
Tax expense	(5.0)	(5.4)	(0.4)	—
Non- controlling interests	(1.1)	(0.6)	+0.5	—
Total	(4.5)	(4.1)	+0.4	

### Green Infrastructure Division (10 Results)



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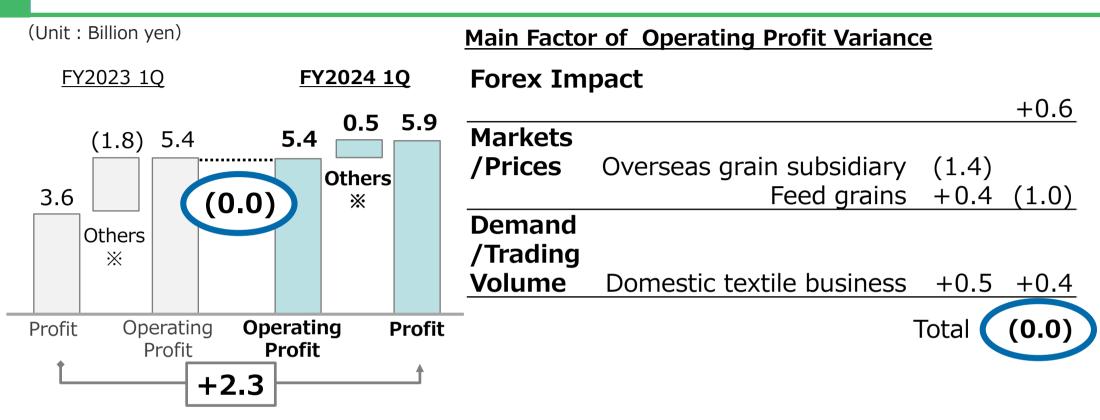
# **Digital Solutions Division (1Q Results)**



#### **%Others**

	FY2023 1Q	FY2024 1Q	Variance	Main factor of variance
Finance income and costs	(0.7)	(0.7)	+0.0	_
Equity gain/Loss	0.1	0.0	(0.1)	_
Tax expense	(2.4)	(3.9)	(1.5)	Impact of increase in profit
Non- controlling interests	(0.1)	(1.5)	(1.4)	Impact of increase in profit related to domestic semiconductor business
Total	(3.2)	(6.2)	(3.0)	

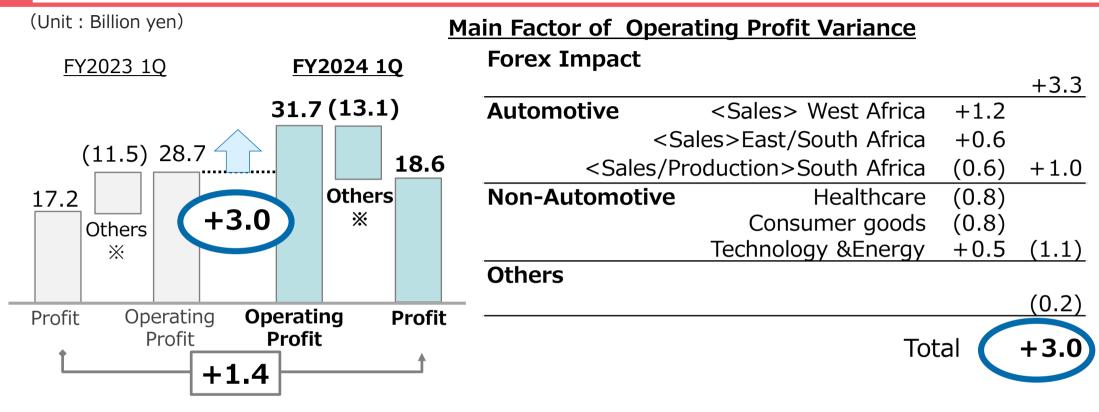
# Lifestyle Division (1Q Results)



#### <u>**\*Others</u>**</u>

	FY2023 1Q	FY2024 1Q	Variance	Main factor of variance
Finance income and costs	0.4	0.0	(0.4)	_
Equity gain/Loss	0.0	1.5	+1.5	Gain on sales of fixed asset of domestic food business, etc.
Tax expense	(2.1)	(0.8)	+1.3	Impact of decrease in profit
Non- controlling interests	(0.2)	(0.2)	+0.0	_
Total	(1.8)	0.5	+2.3	

# Africa Division (1Q Results)



<u> XOthers</u>					<u>(Reference) Busi</u>	iness perf	ormance	
	FY2023	FY2024	Variance	Main factor of variance	[Shareholding ratio	-		
	1Q	1Q			-	FY2023	FY2024	Variance
Finance income and costs	(2.3)	(2.1)	+0.2	_	Operating Profit	1 Q	1 Q	Variance
Equity gain/Loss	(0.7)	(0.8)	(0.1)	_	CFAO SAS	26.5	29.3	+2.8
Tax expense	(7.1)	(8.6)	(1.5)	Impact of increase	Automotive	21.8	25.0	+3.2
	(7.1)	(0.0)	(1.5)	in profit	Non-	4.7	4.2	(0.5)
Non- controlling interests	(1.2)	(1.4)	(0.2)	_	L <u>Automotive</u> Profit	,	112	(0.0)
Total	(11.5)	(13.1)	(1.6)		CFAO SAS	16.6	18.8	+2.2

### Shareholder returns policy

In the period from FY2023 to FY2025 we will achieve progressive dividend and consolidated dividend payout ratio of 30% or more. In addition, agile payment will be considered in situation of cash flow.

				As	after stock spl	it
	FY2023	FY2024 Announced on April 26, 2024	A A	FY2023	FY2024 Announced on May 29, 2024	Variance
Interim	125 yen	150 yen		42 yen	50 yen	+8 yen
End of term	155 yen	150 yen		51 yen	50 yen	(1 yen)
Full Year	280 yen	300 yen		93 yen	100 yen	+7 yen
Payout ratio	29.7%	30.2%		29.7%	30.2%	+0.5%

#### About the change of dividend forecast

In accordance with the stock split\* announced on May 29, 2024, the year-end dividend forecast for the FY2024, announced on April 26, 2024, has been revised as shown above. This revision is due to the stock split, and there is no effective change in the forecast dividend per share from the previously announced forecast.

\*On July 1, 2024, the Company conducted a three-for-one stock split of its common shares.





# Cash Flows from Investing Activities (1Q Results)

(Unit : Billion yen)	FY2024			Major investment
	1Q Results		Renewable	•Further acquisition of Terras
Total Investment Amount	(86.3)	Nature Value	energy/ Energy management	Energy Corporation • Eurus Energy "Dohoku Wind Power Generation Project"
Others	+1.6	<b>/alue</b>	Hydrogen /Alternative	_
Investing C/F	(84.7)		fuels	
	(04.7)	N	Recycling	-
Nature Value Achieve long-term value through businesses that support a sustainable global environment	Energy manageme		Battery	<ul> <li>Further Investment on the Automotive Battery Factory in the US</li> </ul>
Sustainable global environment	Hydrogen/Alternat fuels		Economy of Life	-
Social Value Strengthen relationships with customers and communities	Recycling Battery		Mainstay businesses	•Acquisition of the car dealer in Central & South America
through businesses that contributors to solving social issues	Ite	Core Value	Africa	<ul> <li>Vehicles for lease(CFAO)</li> <li>Healthcare Business Warehouse Expansion</li> </ul>
<b>Core Value</b> Actively generate cash through businesses having strengths unit	•		Next mobility	-
to Toyota Tsusho and maintain th core for long-term growth	Next mobility		Cash from the sale of as Proceeds from collection	sets 1 of loans receivable, etc.

### **Car Exports and Retail Sales Volume** by Key Region and Country

(Unit : units) Export Volume by Region				Retail Sales Volume by Region			
Region	FY2023 1 Q	FY2024 1Q	Variance	Region	FY2023 1 Q	FY2024 1Q	Variance
Asia & Oceania	18,738	13,647	▲5,091	Asia & Oceania	9,035	8,296	▲739
China , Hong Kong & Taiwan	2,757	2,932	+175	China , Hong Kong & Taiwan	9,040	7,464	▲1,576
Central & South America	9,037	8,161	▲876	Central & South America	9,094	9,050	▲44
Middle East & Southwest Asia	8,901	7,753	▲1,148	Middle East & Southwest Asia	699	1,265	+566
Africa	21,805	16,278	▲5,527	Africa	26,682	27,102	+420
West & North Africa	4,012	5,703	+1,692	└ West & North Africa	13,648	12,603	▲1,045
East & South Africa	17,793	10,575	▲7,218	East & South Africa	13,034	14,499	+1,465
Europe Included East Europe	4,192	4,814	+622	Europe Included East Europe	11,713	12,358	+645
TOTAL	65,430	53,585	▲11,845	TOTAL	66,263	65,535	▲728

#### Main Export destination(Countries/ Region)

South Africa	13,016	5,548	▲7,468
Australia	14,597	9,480	▲5,117
Pakistan	7,745	7,372	▲373
Georgia	3,588	4,531	+943
China	2,636	2,779	+143

#### Main Retail (Countries/Region)

•	• •		
China	9,040	7,464	▲1,576
South Africa	8,420	6,804	▲1,616
Adria	3,295	3,713	+418
Caucasus	3,612	2,769	▲843
Ecuador	2,354	1,413	▲941

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