# Be the **Right ONE** Outline of Consolidated Results

(Year Ending March 31, 2020)

July 31, 2019



TOYOTA TSUSHO CORPORATION



# 1. Outline of Consolidated Results for<br/>First Quarter of FY2019P.3

2. Supplementary Materials of Financial Results P.9





### 1. Outline of Consolidated Results for First Quarter of FY2019



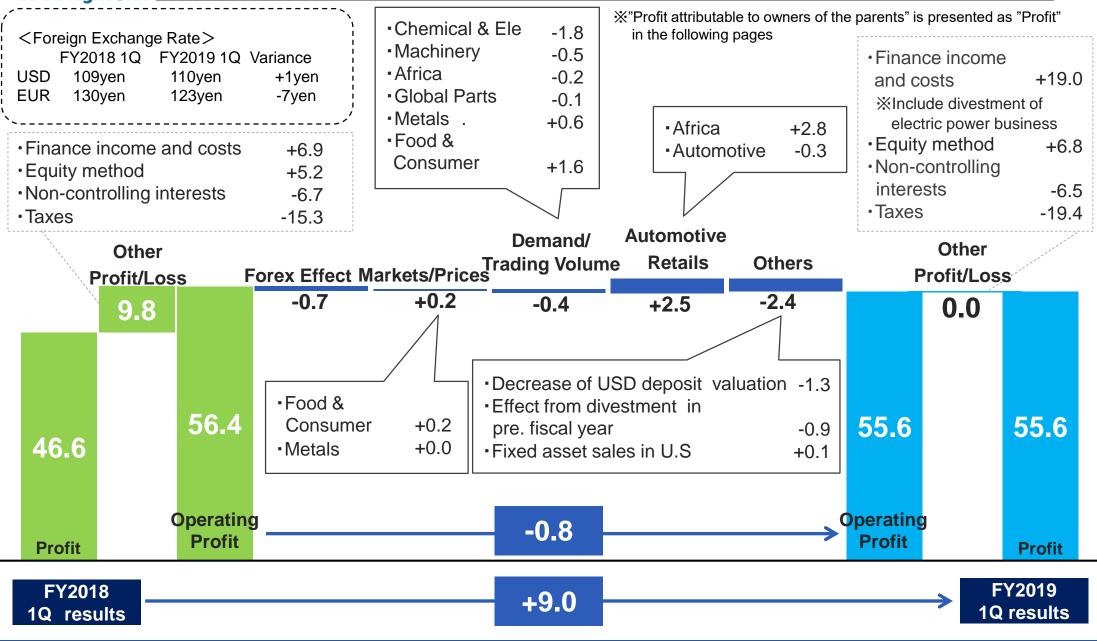


#### **Outline of Consolidated Results**

	Three months ended Jun.30,2018	Three months ended Jun.30,2019	Y o Y Change	FY 2019 Forecast	Progress
Gross Profit	157.3	158.6	+1.3	663.0	24%
Operating Profit	56.4	55.6	(0.8)	237.0	23%
Profit before income taxes	68.7	81.5	+12.8	251.0	32%
Profit (attributable to owners of the parent)	46.6	55.6	+9.0	150.0	37%
Toyota Automotive Production (Unit: Ten thousands)	Japan 75 Overseas 145	Japan 87 Overseas 148		TOTAL 900	







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## Summary of Division Profits

	<reasons changes="" for="" in="" profit=""></reasons>					
ΥοΥ	YoY +9.0 +19%		Change	Main factors of changes		
	55.6	Metals	+0.1	Remained almost unchanged from the same period in the previous year, due to decrease in dividend income in spite of increase of domestic recycling business		
46.6	9.6	Global Parts & Logistics	(0.4)	remained almost unchanged from the same period in the previous year in operating profit, decreased due to decrease in dividend income		
9.5	7.3	Automotive	(2.3)	Decreased largely due to decrease in sales volume handled by overseas auto dealerships		
7.7	3.7	Machinery, Energy & Project	+13.0	In amiliates in the electric power business		
6.0	20.5	Chemicals & Electronics	(1.3)	Decreased largely due to lower profit margin of the electronics business		
7.5 6.5	5.2	Food & Consumer Services	+1.4	Increased largely driven by increase in volume handled in the Food Department		
0.7 3.5	2.1 3.2		<i>/-</i>	Decreased largely due to the effect of currency translation recognized in the previous fiscal year		
FY2018 1Q results	FY2019 1Q results	F12019		and increase in tax expenses, which offset increase in profit driven by growth in automobile sales volume		
		Total	+9.0			



Mar. 3′	1, 2019		Jun. 30	0, 2019
Current Assets	Current Liabilities 1,890.0		Current Assets 2,811.9	Current Liabilities 1,912.3
2,803.2	2,803.2 Non-Current Liabilities		·	Non-Current Liabilities
Non-Current 1,161.7		Non-Current	1,242.6	
Assets 1,638.2	Net Assets 1,389.6		Assets 1,723.3	Net Assets 1,380.2

	Mar. 31, 2019	Jun. 30, 2019	Changes
Total assets	4,441.4	4,535.3	+93.9
Net worth	1,195.8	1,213.4	+17.6
Net worth ratio (%)	27	27	(0)
Net interest-bearing debt	988.4	1,030.7	+42.3
Net DER (times)	0.8	0.8	+0.0
Current ratio (%)	148	147	(1)



#### **Consolidated Cash Flows**

	FY2018 1Q	FY2019 1Q
Profit before income Depreciation and an	nortization 19.5	Cash flows from operating activities65.7Profit before income taxes81.5Depreciation and amortization24.6Income taxes paid-23.7Working capital-7.9
Income taxes paid Working capital	-23.9 -55.3	65.7 64.9
	2.3 <mark>-13.3</mark> -15.6	-0.8
	Resources & Environment	Cash flows from investing activities-0.8-13.5 <investments>-33.1-9.7Mobility-13.7-13.8Life &amp; Community-8.5</investments>
Cash flows from operating activities Cash flows from investing activities Free cash flow	<others> +23.7 Cash from the sale of assets, Decrease in time deposits, etc.</others>	<others> +32.3 Cash from the sale of assets,</others>

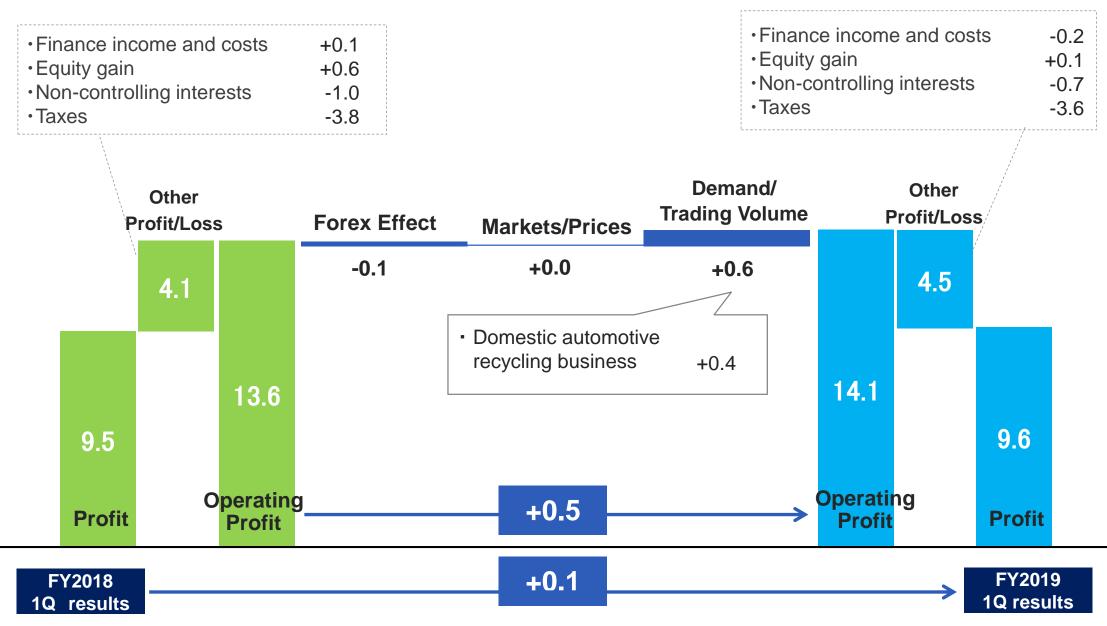
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#### **2.** Supplementary Materials of Financial Results

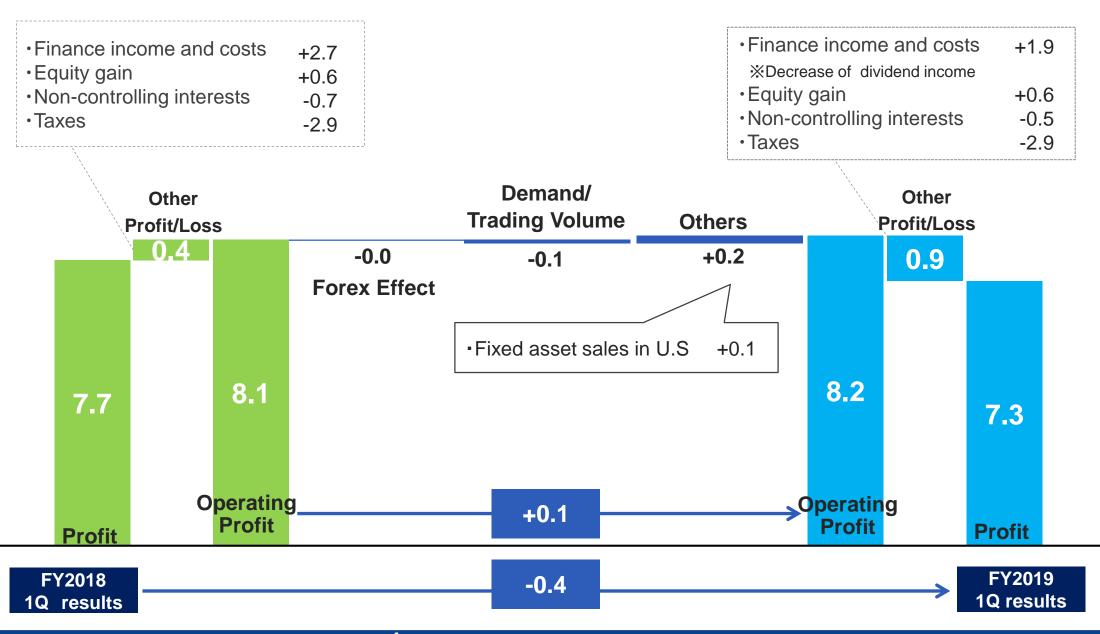






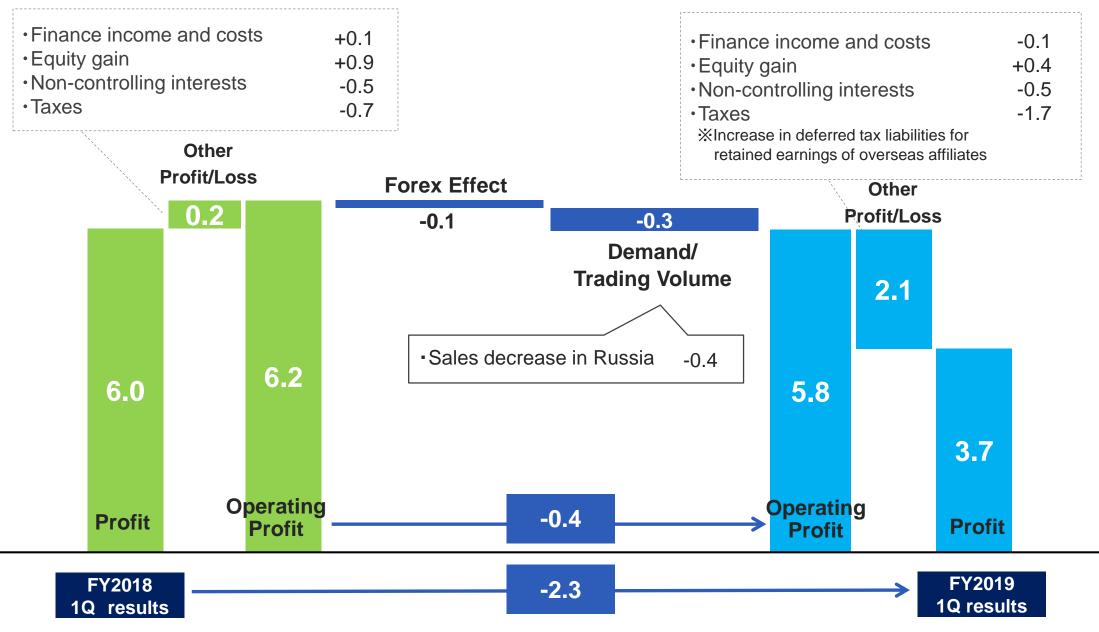
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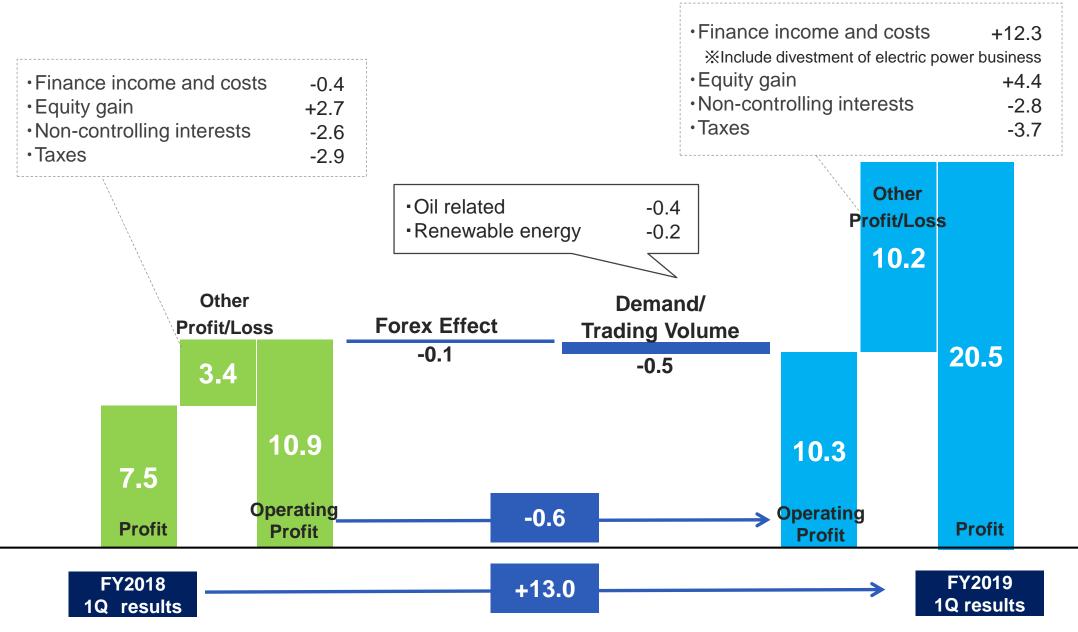
#### **Automotive Division**



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#### **Machinery, Energy & Project Division**



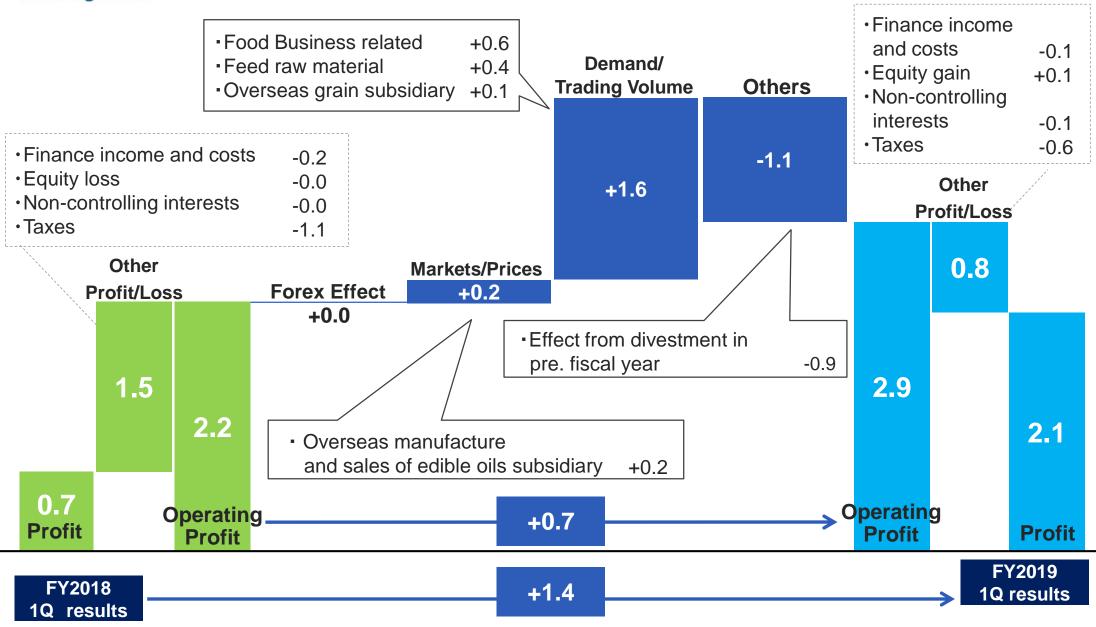
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<ul> <li>Finance</li> <li>Equity g</li> <li>Non-con</li> <li>Taxes</li> </ul>	gain		+0.9			•Equity gair	come and cos n olling interests		-0.1 +1.0 -0.9 -2.2
P	Other Profit/Los	S	Forex Effect	Chemical	Electronics				
Ň	3.0		-0.0	-0.3	-1.5	Others		Other ofit/Los	S
						-0.2		2.3	
		9.5			Car electronics	-1.5	7.5		
6.5							7.5		5.2
Profit	(	Operatin Profit	g		-2.0		→ Operating Profit		Profit
FY201 1Q resu					-1.3				Y2019 results

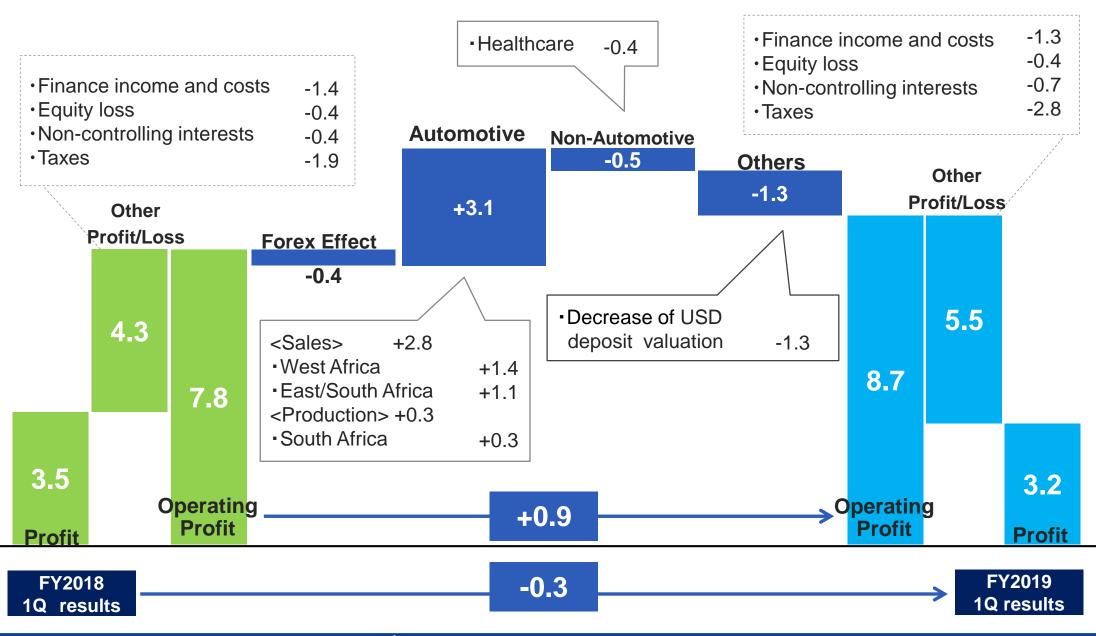


#### **Food & Consumer Services Division**



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	Investment through the First Quarter of FY2019				
	Main Projects	Amount			
Mobility	<ul> <li>Automotive production-related facilities in North America</li> <li>Vehicles for lease(CFAO)</li> </ul>	(13.7)			
Resources & Environment	<ul><li>Lithium hydroxide related facilities</li><li>Wind power business (Eurus)</li></ul>	(10.9)			
Life & Community	<ul> <li>Hotel residence business</li> </ul>	(8.5)			
	Total Amount of Investment	(33.1)			
	<ul><li>Cash from the sale of assets</li><li>Income from subsidies, etc.</li></ul>	+32.3			
	Cash flows from investing activities	(0.8)			

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#### Car Exports and Retail Sales Volume by Key Region and Country

(Unit: units)

Export Volume by Region					
Region	FY2018	FY2019	Change		
Asia & Oceania	14,234	16,623	2,389		
China, Hong Kong & Taiwan	12,024	13,663	1,639		
Central & South America	14,329	11,651	(2,678)		
Middle East & Southwest Asia	21,681	18,020	(3,661)		
Africa	6,436	14,858	8,422		
West Africa	419	1,837	1,418		
East - South Africa	4,729	11,088	6,359		
North Africa	1,288	1,933	645		
Europe & Russia	474	808	334		
TOTAL	69,178	75,623	6,445		

Main Export	Countries
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Country	FY2018	FY2019	Change
Pakistan	18,389	16,366	(2,023)
Australia	11,369	12,310	941
China	8,535	10,401	1,866
Hong Kong	3,489	3,262	(227)
Ecuador	2,577	2,089	(488)

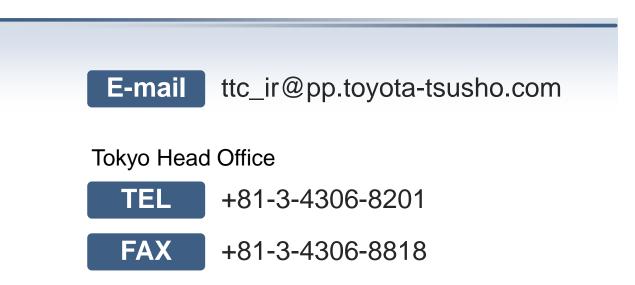
 $\ensuremath{\overset{\scriptstyle \leftrightarrow}{_{\scriptstyle \sim}}}$  CFAO'S number of export include only from Japan

Retail Sales Volume by Region					
Region	FY2018	FY2019	Change		
Asia & Oceania	7,427	8,119	692		
China, Hong Kong & Taiwan	8,644	7,934	(710)		
Central & South America	8,647	8,838	191		
Middle East & Southwest Asia	1,805	1,202	(603)		
Africa	9,137	9,568	431		
West Africa	5,815	6,291	476		
East-South Africa	3,303	3,277	(26)		
North Africa	19	0	(19)		
Europe & Russia Included East Europe	11,612	11,837	225		
TOTAL	47,272	47,498	226		

Main Retail Countries						
Country	FY2018	FY2019	Change			
China	8,644	7,934	(710)			
Russia	4,869	4,083	(786)			
Adria	2,388	2,925	537			
Caucasus	1,509	2,052	543			
Ecuador	2,014	2,047	33			



#### **Investor Relations Group**



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