# Be the **Right ONE** Outline of Consolidated Results for Third Quarter of FY2018

(Year Ending March 31, 2019)

February 1st, 2019



TOYOTA TSUSHO CORPORATION



# 1. Outline of Consolidated Results<br/>for Third Quarter of FY2018P.3

2. Supplementary Materials on Financial Results P.9





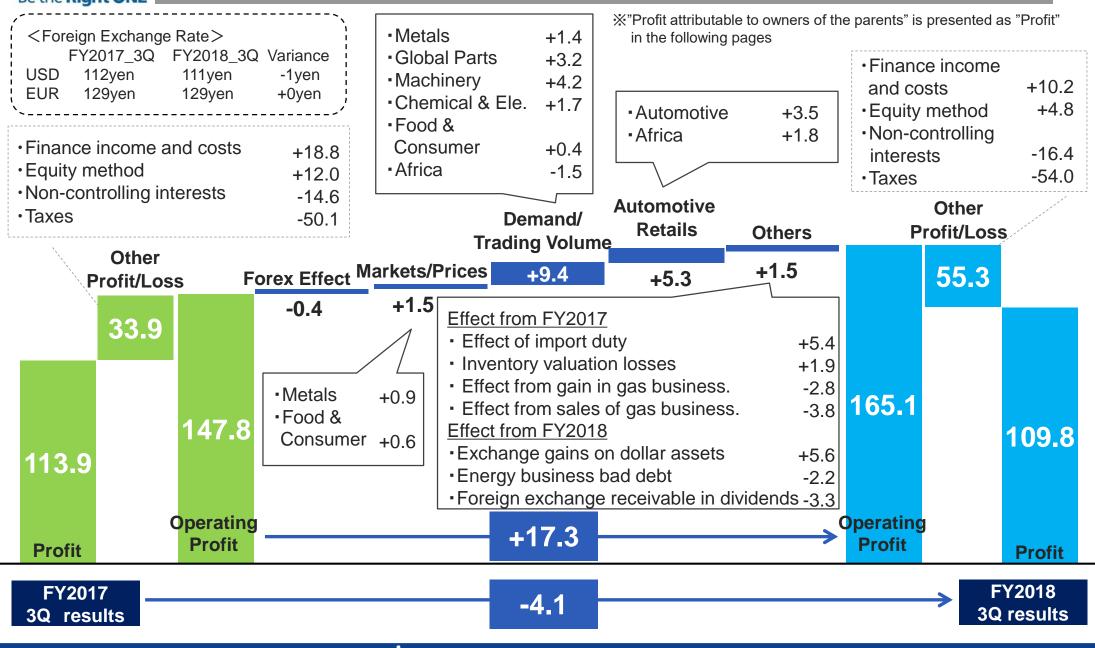




	Nine months ended Dec. 31, 2017	Nine months ended Dec. 31, 2018	Y o Y Change	FY2018 Forecast	Progress
Gross Profit	454.2	479.7	+25.5	633.0	76%
<b>Operating Profit</b>	147.8	165.1	+17.3	213.0	78%
Profit before income taxes	178.7	180.2	+1.5	232.0	78%
Profit (attributable to owners of the parent)	113.9	109.8	-4.1	140.0	78%
Toyota Automotive Production (Unit: Ten thousands)	Japan 236 Overseas 432	Japan 230 Overseas 434		TOTAL 928	



#### Profit Analysis





< Reasons for Changes in Profit>					
YoY -4.1		Division	Change	Main factors of changes	
	-4%	Metals	+5.2	Increased largely driven by the effect of one-time loss recorded in the previous fiscal year	
113.9	109.8	Global Parts & Logistics	+1.3	Increased largely driven by higher trading volume of automotive parts	
22.7	27.9	Automotive	+2.6	Increased largely driven by growing sales volume handled by overseas auto dealerships	
17.6 14.6	18.9	Machinery, Energy & Project	(15.0)	Decreased largely due to worsening of equity method in the electric power business as well as the effect of one-time gain recognized in the previous fiscal year	
26.6	17.2	Chemicals & Electronics	(7.2)	Decreased largely due to effect of the gain on partial divestment of equity in a subsidiary in the previous fiscal year	
25.0	11.6 17.8	Food & Consumer Services	(0.2)	Decreased largely due to worsening of equity method in the food business	
2.5	2.3 5.9	Africa	+0.7	Increased largely driven by the effect of currency translation	
5.2 -0.6	8.0	Others	+8.6	Difference in tax due to withdrawal of resource-related business	
FY2017 3Q results	FY2018 3Q results	Total	(4.1)		

#### <Reasons for Changes in Profit>



Mar.31,2018		Dec.31,2018	
Current Assets 2,616.9	Current Liabilities 1,824.7 Non-Current	Current Assets 2,811.4	Current Liabilities 1,939.3 Non-Current
Non-Current Assets 1,693.0	Liabilities 1,123.0 Net Assets 1,362.1	Non-Current Assets 1,604.1	Liabilities 1,125.0 Net Assets 1,351.2

	Mar. 31, 2018	Dec. 31, 2018	Changes
Total assets	4,310.0	4,415.6	+105.6
Net worth	1,174.7	1,161.9	(12.8)
Net worth ratio (%)	27	26	(1)
Net interest-bearing debt	1,006.9	1,054.1	+47.2
Net DER (times)	0.9	0.9	+0.0
Current ratio (%)	143	145	+2



## **Consolidated Cash Flows**

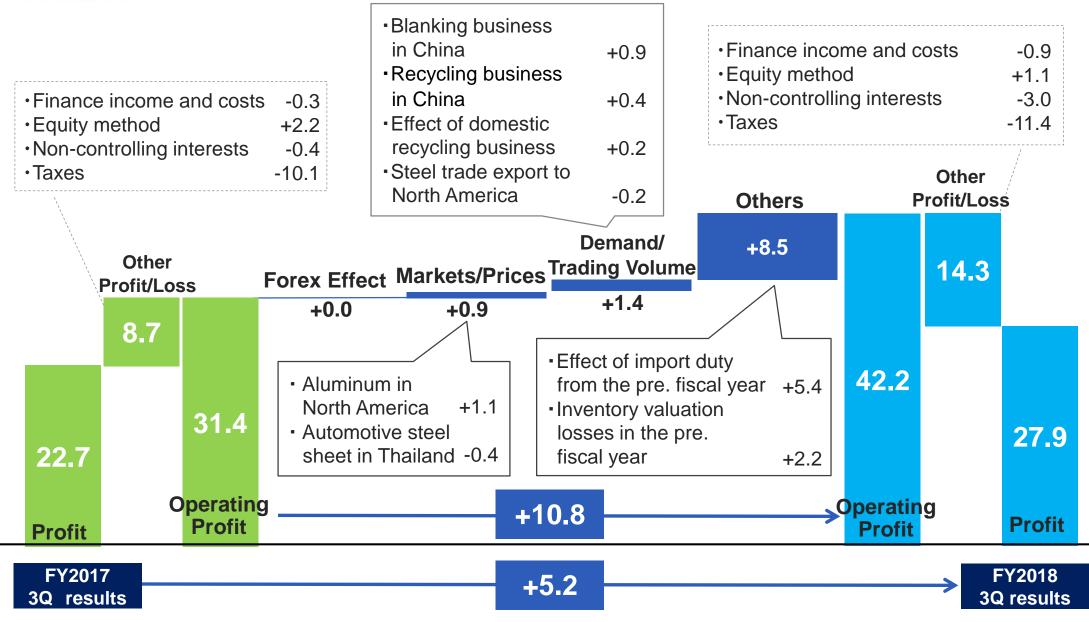
the <b>Right ONE</b>				
	FY2017 3Q		FY2018 3Q	
8	Cash flows from operating activities81.0Profit before income taxes178.7Depreciation and amortization59.7Working capital-80.5Income taxes paid-48.2	85.8	Cash flows from operating active Profit before income taxes Depreciation and amortization Working Capital Income taxes paid	vities 180 180 57 -89 -56
	47.9		18.8	
	-33.1			
	Cash flows from investing activities-33.1< Investments >-86.9		-67.0	
	Mobility -37.5		sh flows from investing activities nvestments> -96.0	-67.0
	Resources & Environment-32.1Life & Community-17.3		obility	-34.2
Cash flows	•		esources & Environment	-39.3
from operating activities Cash flows	<others> +53.8</others>		fe & Community	-22.5
from investing activities			·····	0
Free cash flow	Increase cash from subsidiaries acquisition, etc.		Others> +29.0	



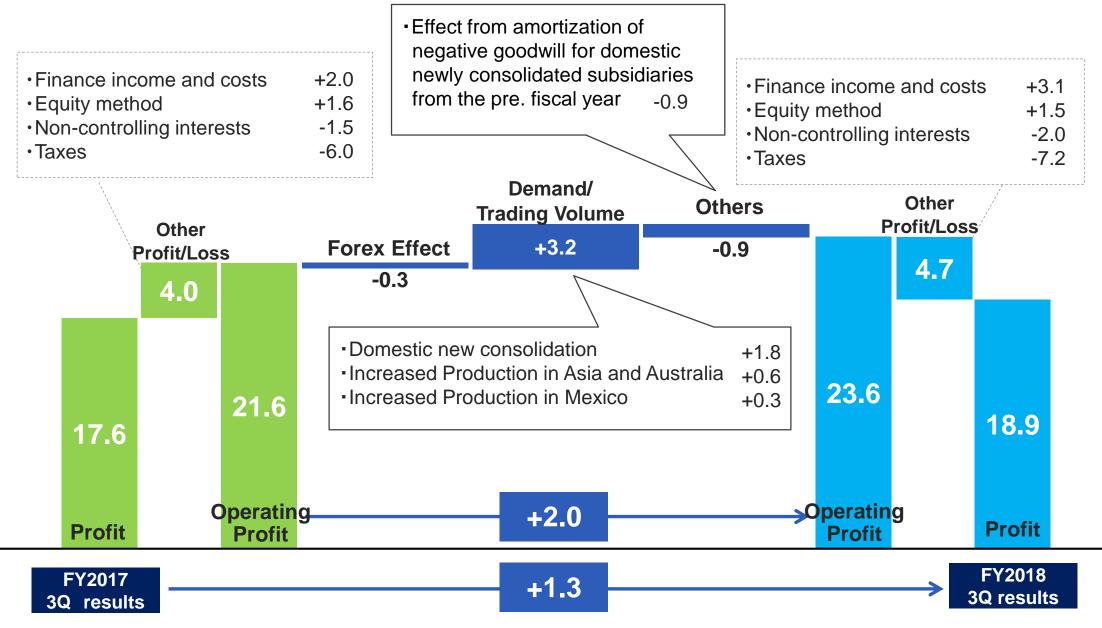
## **2.** Supplementary Materials on Financial Results





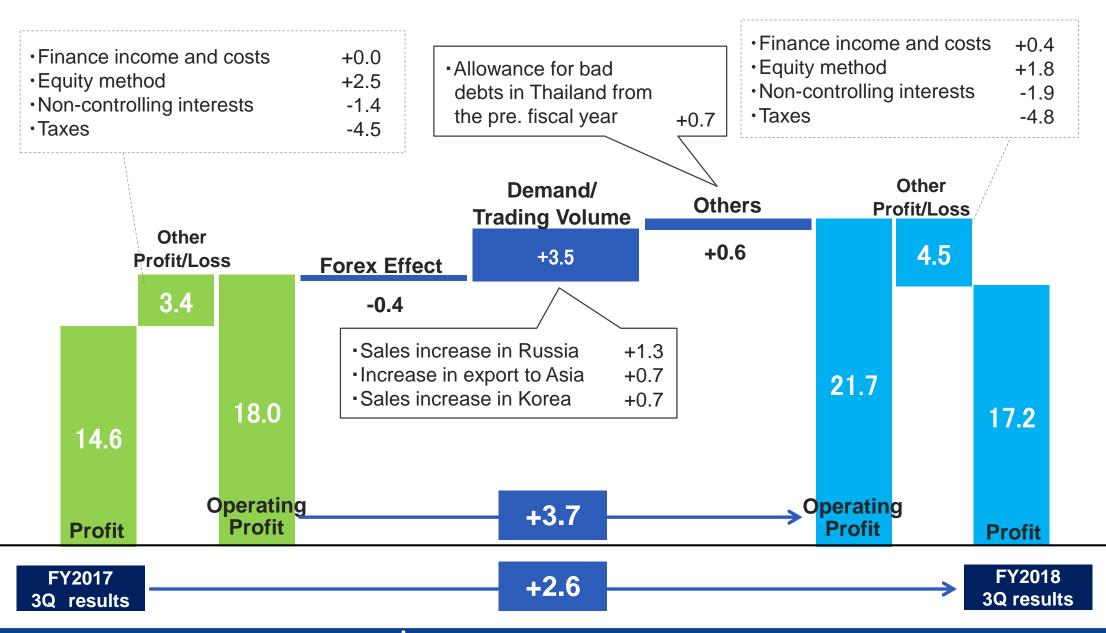






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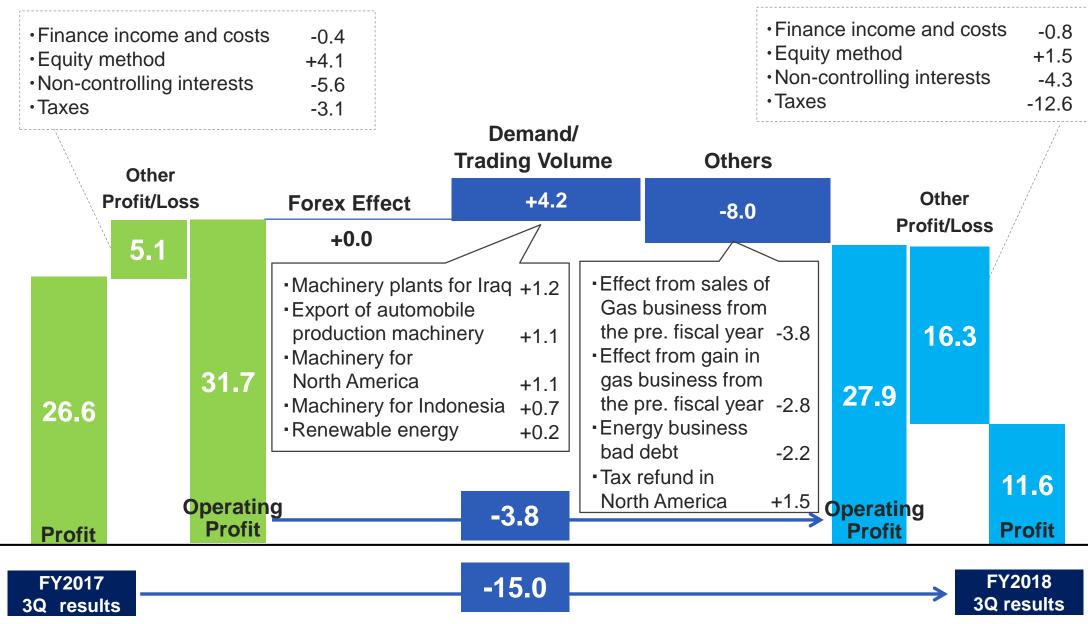




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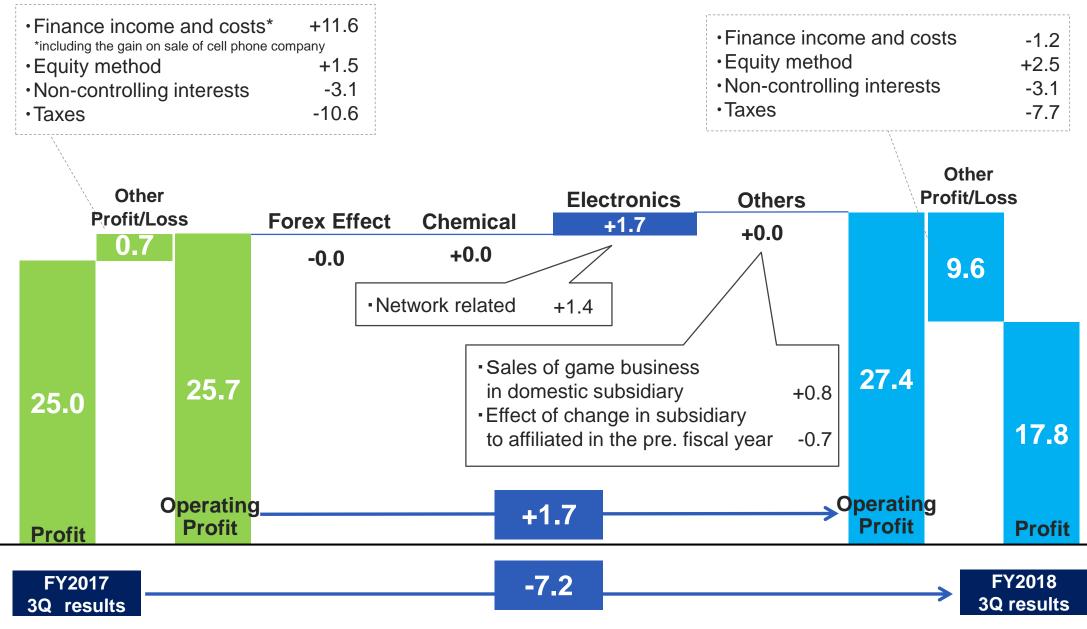


#### Machinery, Energy & Project Division





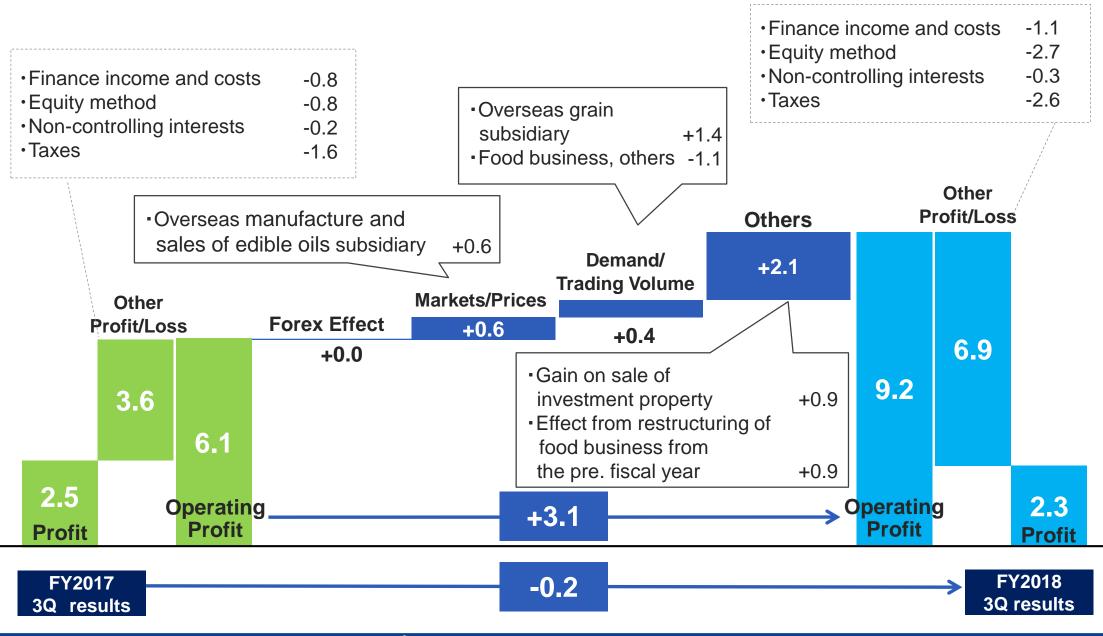
## **Chemicals & Electronics Division**



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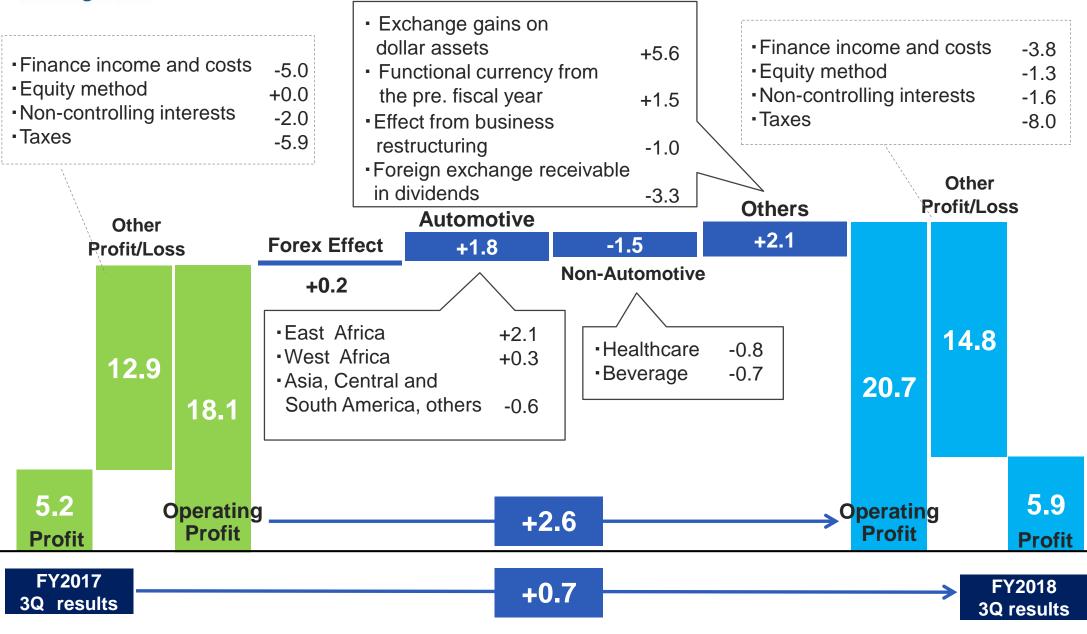


#### **Food & Consumer Services Division**



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	Investment through the Third Quarter of FY2018			
	Main Projects	Amount		
Mobility	<ul> <li>Dealer Network (CFAO etc.)</li> <li>Automotive production-related facilities in North America</li> <li>Automotive parts manufacturing business</li> </ul>	(34.2)		
Resources & Environment	<ul> <li>Small and medium-sized hydropower proj</li> <li>Wind power business (Eurus)</li> </ul>	ect (39.3)		
Life & Community	<ul> <li>Electronics business</li> </ul>	(22.5)		
	Total Amount of Investment	(96.0)		
	<ul><li>Cash from the sale of assets</li><li>Decrease of time deposits</li></ul>	+29.0		
	Cash flows from investing activities	(67.0)		



## Car Exports and Retail Sales Volume by Key Region and Country

(Unit: units)

Export Volume by Region					
Region	FY2017 3Q	FY2018 3Q	Change		
Asia & Oceania	50,244	48,077	(2,167)		
China, Hong Kong & Taiwan	48,300	37,008	(11,292)		
Central & South America	26,766	39,796	13,030		
Middle East & Southwest Asia	53,724	61,940	8,216		
Africa 💥	19,428	21,550	2,122		
West Africa	937	1,917	980		
East-South Africa	15,431	17,686	2,255		
Maghreb	3,060	1,947	(1,113)		
Russia & Europe	1,801	1,314	(487)		
TOTAL	200,263	209,685	9,422		
Main Export Countries					

#### FY2017 3Q FY2018 3Q Change Country Pakistan 54,497 47,406 7,091 Australia 43,188 37,271 (5,917) (9,111) China 36,994 27,883 11,306 Hong Kong 9,125 (2,181) Ecuador 5,192 7,152 1,960

# Note: Volume include CFAO results Retail Sales Volume by Region EV2017 20 EV2018 20 Change

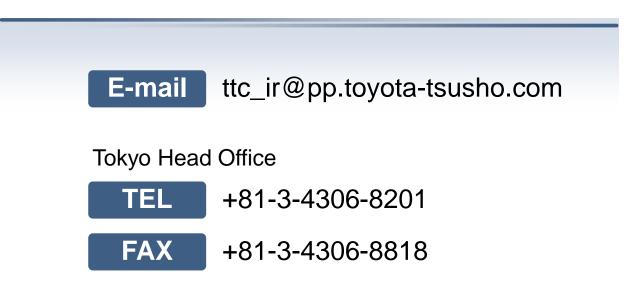
Region	FY2017 3Q	FY2018 3Q	Change
Asia & Oceania 🛛 💥	20,600	24,886	4,286
China, Hong Kong & Taiwan	38,907	27,035	(11,872)
Central & South America	23,360	27,232	3,872
Middle East & Southwest Asia	6,017	5,457	(560)
Africa 💥	28,038	28,402	364
West Africa	17,079	16,935	(144)
East-South Africa	9,592	10,554	962
Maghreb	1,367	913	(454)
Russia & Europe Included east Europe	30,246	34,361	4,115
TOTAL	147,168	147,373	205
Main Retail Countries			

Country	FY2017 3Q	FY2018 3Q	Change
China	38,907	27,035	(11,872)
Russia	14,885	15,136	251
Adria	4,487	5,835	1,348
U.K	5,110	5,622	512
Mexico	4,981	5,579	598

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