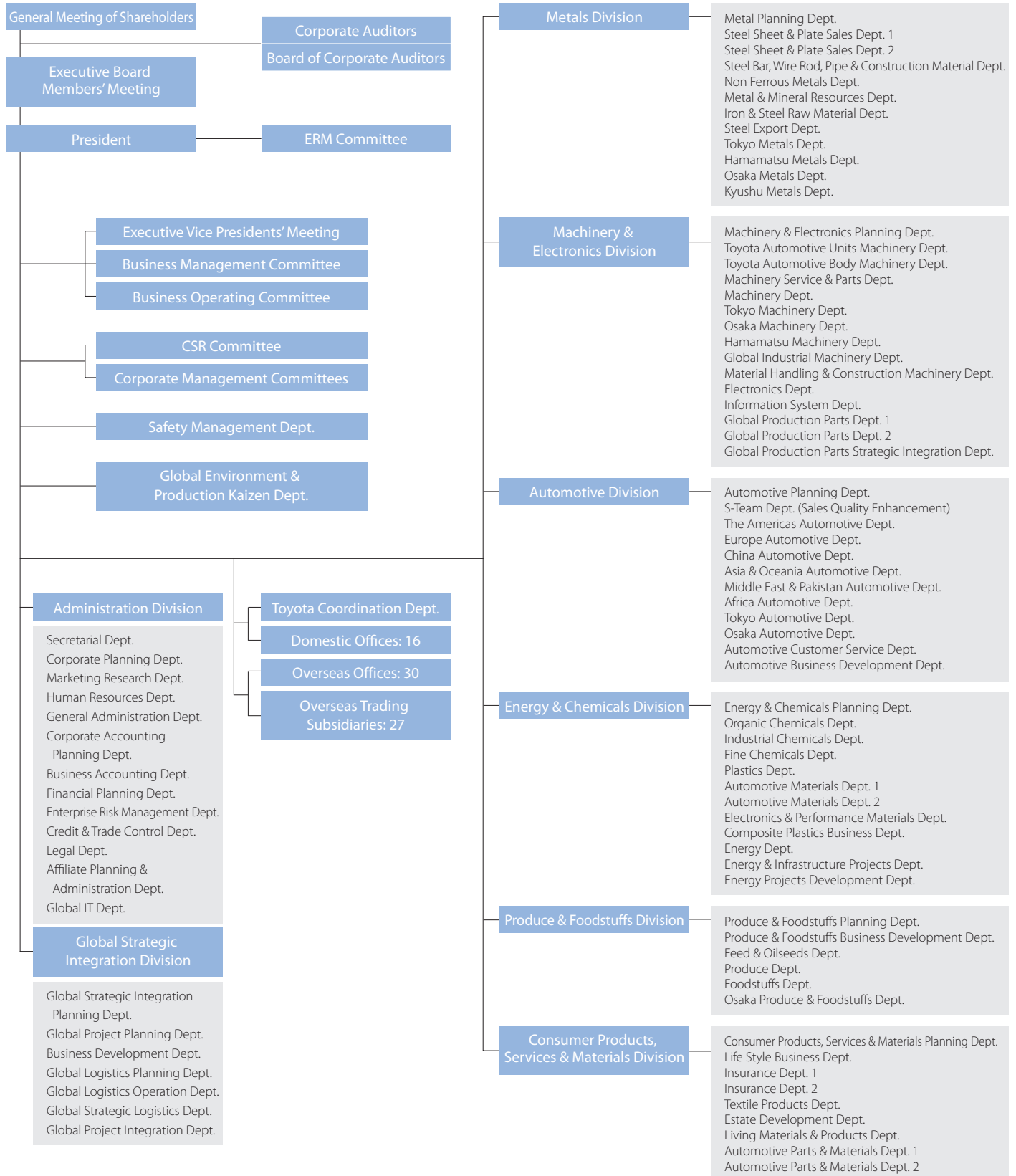


Network

(As of July 1, 2009)

Organization Chart



Network

Japan

TOYOTA TSUSHO CORPORATION

Nagoya Head Office: 9-8, Meieki 4-chome, Nakamura-ku, Nagoya 450-8575, Japan

Tokyo Head Office: 8-1, Marunouchi 3-chome, Chiyoda-ku, Tokyo 100-8320, Japan

Osaka, Hamamatsu, Toyota, Kariya, Hokkaido, Tohoku, Niigata, Hokuriku, Hiroshima, Kyushu, Matsumoto, Mishima, Fukuyama, Takamatsu

North America

TOYOTA TSUSHO AMERICA, INC.

Head Office: 700 Triport Rd., Georgetown, KY 40324, U.S.A.

Ann Arbor, Arkansas, Atlanta, Battle Creek, Boston, Chicago, Columbus, Dania Beach, Detroit, Erlanger, Hollywood, Houston, Huntsville, Jackson, Lafayette, Los Angeles, Memphis, Miami, Missouri, Monterrey, New York, Ontario, Pittsburgh, Princeton, San Antonio, San Diego, San Francisco, Tennessee, Tupelo, West Virginia

Central & South America

TOYOTA TSUSHO CORPORATION

Santiago, Lima

TOYOTA TSUSHO AMERICA, INC.

San Jose (Costa Rica)

TOYOTA TSUSHO DE VENEZUELA, C.A.

Av. Francisco de Miranda con Av. Arturo Uslar Pietri, Edificio Torre Metalica, Piso 14, Urb. Chacao, Sector Chacao, Municipio Chacao Estado Milanda, Caracas, Venezuela

S.C. TOYOTA TSUSHO DO BRASIL LTDA.

Edificio Parque Cultural Paulista
Avenida Paulista 37-5 andar,
CEP 01311-902, Bairro, Paraiso, Sao Paulo, SP, Brazil

TOYOTA TSUSHO ARGENTINA S.A.

Ruta Panamericana Km.29.4 (B1618EZE), El Talar, Provincia de Buenos Aires, Argentina

C.I. TOYOTA TSUSHO DE COLOMBIA S.A.

Calle 113 No.7-21 Oficina 607 Torre A Teleport Business Park, Colombia

Europe

TOYOTA TSUSHO EUROPE S.A.

Belgicastraat 13, 1930 Zaventem, Belgium

Budapest, Dusseldorf, Liberec, Milan, Paris, Prague, Valenciennes, Walbrzych

TOYOTA TSUSHO U.K. LTD.

5th Floor, 63 Queen Victoria Street, London EC4N 4UA, United Kingdom

Derby

Russia & the CIS

TOYOTA TSUSHO CORPORATION

Almaty, Moscow, Tashkent

Africa

TOYOTA TSUSHO CORPORATION

Alexandria, Alger, Cairo, Tunis

TOYOTA TSUSHO AFRICA PTY. LTD.

5th Floor, 138 West St., Sandton, South Africa

Durban, Nairobi

Middle East

TOYOTA TSUSHO CORPORATION

Amman, Dubai, Jeddah, Sharjah

TOYOTA TSUSHO EUROPE S.A.

Gebze Kocaeli

TOMEN IRAN LIMITED LIABILITY COMPANY

No. 27 Shahid Naghdi St., Ostad Motahari Avenue, Tehran, 1576643535, Iran

Asia

TOYOTA TSUSHO CORPORATION

Makati, Beijing, Guangzhou, Vientiane, Jakarta, Yangon, Dhaka, New Delhi, Mumbai, Bangalore, Colombo, Islamabad, Lahore, Karachi, Phnom Penh

TOYOTA TSUSHO KOREA CORPORATION

Rm. No. 1809, Kukudong Bldg., 60-1, 3 Ka, Chungmuro, Chung-gu, Seoul, Korea

TOYOTA TSUSHO PHILIPPINES CORPORATION

Block 4, Lot 2, Main Road 3, Calamba Premiere International Park, Calamba Laguna, Philippines

Makati

TOYOTA TSUSHO (CHINA) CO., LTD.

Rm. No. 220 Beijing Fortune Bldg. No. 5, Dong San Huan Bei Lu Chaoyang District, Beijing, China

TOYOTA TSUSHO (DALIAN) CO., LTD.

7F Senmao Bldg., 147 Zhongshan Rd., Dalian, China

Harbin, Shengyang

TOYOTA TSUSHO (TIANJIN) CO., LTD.

32th Floor, the Exchange Office Tower, 189 Nanjing Rd., Heping District, Tianjin, China

Beijin, Changchun

TOYOTA TSUSHO (SHANGHAI) CO., LTD.

12th Floor, K.WAH CENTER, 1010 Huaihai Zhong Rd., Shanghai, China

Chengdu, Chongqing, Hangzhou, Nanjing, Nantong, Qingdao, Wuxi, Yantai

TOYOTA TSUSHO (GUANGZHOU) CO., LTD.

Rm. No. 5503, Citic Plaza, 233 Tian He North Rd., Guangzhou, China

TOYOTA TSUSHO (H.K.) CORPORATION LTD.

Rm. No. 2702, Block 1, 27th Floor, Admiralty Centre, 18 Harcourt Rd., Hong Kong, China

Xiamen

TOYOTA TSUSHO (TAIWAN) CO., LTD.

5F., No. 101 Songren Rd., Sinyi District, Taipei City, Taiwan

TOYOTA TSUSHO (THAILAND) CO., LTD.

607 Asoke-Dindaeng Rd., Kwaeng Dindaeng, Khet Dindaeng, Bangkok 10400, Thailand

KASHO INTERNATIONAL (THAILAND) CO., LTD.

607 Asoke-Dindaeng Rd., Kwaeng Dindaeng, Khet Dindaeng, Bangkok 10400, Thailand

TOYOTA TSUSHO (MALAYSIA) SDN. BHD.

Rm. No. 1404, Wisma Lim Foo Yong, No. 86 Jalan Raja Chulan, 50718 Kuala Lumpur, Malaysia

TOYOTA TSUSHO (SINGAPORE) PTE. LTD.

600 North Bridge Rd. No.19-01 Parkview Square, Singapore 188778

P.T. TOYOTA TSUSHO INDONESIA

Mid Plaza 2 Bldg. 10th Floor, Jl. Jend. Sudirman kav. 10-11 Jakarta 10220, Indonesia

Bandung, Cibitung

MYANMAR TOYOTA TSUSHO CO., LTD.

Sedona Business Suite No. 03-12 No. 1, Kaba Aye Pagoda Rd., Yankin Township, Yangon, Myanmar

TOYOTA TSUSHO INDIA PVT. LTD.

Bldg. No. 4, Plot No. 20, Toyota Techno Park, Bidadi Ind. Area, Ramanagar Taluk, Bangalore (Rural) District, 562 109 India

Bangalore, Mumbai, New Delhi, Chennai

TOYOTA TSUSHO VIETNAM CO., LTD.

Sun Red River Building, Room 608, 23 Phan Chu Trinh, Phan Chu Trinh Street, Hoan Kiem District, Hanoi, Vietnam

Ho Chi Minh

Oceania

TOYOTA TSUSHO (AUSTRALASIA) PTY. LTD.

231-233 Boundary Rd., Laverton North, VIC 3026, Australia
Sydney, Perth

TOYOTA TSUSHO (N.Z.) LTD.

Level 16, Westpac Tower, 120 Albert St., Auckland 0600, New Zealand

Principal Consolidated Subsidiaries and Affiliates by Equity Method

(As of March 31, 2009)

Main Regional Subsidiaries

Company Name	Country	Shareholding	Main Business
Toyota Tsusho (China) Co., Ltd.	China	100.00	Trading and investment
Toyota Tsusho (Dalian) Co., Ltd.	China	100.00	Trading
Toyota Tsusho (Tianjin) Co., Ltd.	China	100.00	Trading
Toyota Tsusho (Shanghai) Co., Ltd.	China	100.00	Trading
Toyota Tsusho (Guangzhou) Co., Ltd.	China	100.00	Trading
Toyota Tsusho (H.K.) Corporation Limited	China	100.00	Trading and investment
Toyota Tsusho Korea Corporation	Korea	100.00	Trading
Toyota Tsusho Philippines Corporation	Philippines	100.00	Trading
Toyota Tsusho (Singapore) Pte. Ltd.	Singapore	100.00	Trading
P.T. Toyota Tsusho Indonesia	Indonesia	100.00	Trading and investment
Toyota Tsusho (Australasia) Pty. Ltd.	Australia	100.00	Trading and investment
Toyota Tsusho (N.Z.) Ltd.	New Zealand	100.00	Trading
Tomen Iran Ltd.	Iran	100.00	Trading and investment
Toyota Tsusho Europe S.A.	Belgium	100.00	Trading and investment
Toyota Tsusho U.K. Ltd.	U.K.	100.00	Trading and investment
Toyota Tsusho Africa Pty. Ltd.	South Africa	100.00	Trading and investment
Toyota Tsusho America, Inc.	U.S.A.	100.00	Trading and investment
Toyota Tsusho de Venezuela, C.A.	Venezuela	100.00	Trading
S.C. Toyota Tsusho do Brasil Ltda.	Brazil	100.00	Trading and investment
Toyota Tsusho Argentina S.A.	Argentina	100.00	Trading and investment
Toyota Tsusho India Pvt. Ltd.	India	95.40	Trading and investment
Toyota Tsusho (TAIWAN) Co., Ltd.	Taiwan	74.77	Trading and investment
Toyota Tsusho (Malaysia) Sdn. Bhd.	Malaysia	51.00	Trading and investment
Toyota Tsusho (Thailand) Co., Ltd.	Thailand	49.00	Trading and investment

Metals Division

Company Name	Country	Shareholding	Main Business
Aichi Kokan Industries, Ltd.	Japan	100.00	Processing and sales of steel pipes
Kanto Coil Center Co., Ltd.	Japan	100.00	Processing and sales of steel sheets
Oriental Steel Co., Ltd.	Japan	100.00	Processing and sales of steel sheets
Toyotsu Material Corporation	Japan	100.00	Sales of metal products
Ecoline Corporation	Japan	100.00	Development and sales of software and hardware and communication services
Toyotsu Tekkou Hanbai Co., Ltd.	Japan	99.00	Sales and processing of steel sheets
Toyotsu Recycle Corporation	Japan	97.02	Collection and sales of nonferrous metals and used automotive parts
Toyotsu Hitetsu Center Corporation	Japan	65.00	Processing and sales of aluminum and sheets
Pro Steel Co., Ltd.	Japan	61.30	Processing and sales of special steel sheets
Toyota Steel Center Co., Ltd.	Japan	90.00	Processing and warehousing of steel sheets
Toyota Metal Co., Ltd.	Japan	50.00	Collection, processing and sales of metal scrap; Disposal and recycling of industrial waste
Toyota Tsusho Non Ferrous, Inc.	U.S.A.	100.00	Manufacture and sales of wrought aluminum parts for vehicles
Toyota Tsusho Metals Ltd.	U.K.	100.00	Metal dealer and broker
P.T. Indonesia Smelting Technology	Indonesia	100.00	Supplying of molten aluminum
Toyota Tsusho Technopark (M) Sdn. Bhd.	Malaysia	95.10	Management of industrial park
Poland Smelting Technologies Sp. z o.o.	Poland	85.10	Supplying of molten aluminum
Hanshin Kogyo. Co., Ltd.	Japan	25.00	Manufacture and sales of steel pipes

Company Name	Country	Shareholding	Main Business
Tianjin Fengtian Steel Process Co., Ltd.	China	70.00	Processing and sales of steel sheets
Siam Hi-Tech Steel Center Co., Ltd.	Thailand	47.84	Processing and sales of steel sheets
Top Tube Manufacturing Co., Ltd.	Thailand	18.98	Manufacture and sales of high precision small dimension steel tube
P.T. Steel Center Indonesia	Indonesia	50.00	Processing and sales of steel sheets
Alpha Industries Bhd.	Malaysia	29.92	Manufacture and sales of copper products, wires and wire products
O.Y.L. Steel Center Sdn. Bhd.	Malaysia	20.10	Processing and sales of steel sheets
Nanjing Yunhai Magnesium	China	20.00	Manufacture and sales of magnesium alloy
Tovecan Corporation Ltd.	Vietnam	26.36	Manufacture and sales of tin cans, marketing of printed tinplate sheets
CFT Vina Copper Co., Ltd.	Vietnam	31.00	Manufacture and sales of copper wire rod

Machinery & Electronics Division

Company Name	Country	Shareholding	Main Business
TEMCO Corporation	Japan	100.00	Manufacture, sales, mediation and maintenance of machinery and equipment
Toyotsu S.K. Co., Ltd.	Japan	100.00	Sales of textile, food processing and precision machinery and equipment
Wind Tech Corporation	Japan	100.00	Wind power generation
Wind Tech Tahara Corporation	Japan	100.00	Wind power generation
Toyotsu Syscom Corporation	Japan	100.00	Mobile communications services and handsets, other communication services and equipment
Toyota Tsusho Electronics Corporation	Japan	100.00	Development and sales of semiconductors and electronic components
Tomuki Corporation	Japan	100.00	Marketing and sales of such electronic components as passive components and electronic components for semiconductors
DICO Co., Ltd.	Japan	85.00	Sales and maintenance of 3D printer machines, 3D scanner machines and 3D software
Ene Vision Corporation	Japan	60.87	Design, construction and maintenance for co-generation facilities
Vestech Japan Co., Ltd.	Japan	92.00	Import and engineering support for wind power generators
Tomen Electronics Corporation	Japan	40.16	Marketing and sales of semiconductors, integrated circuits, electronic components and computer-related equipment
PPL Corporation	Japan	40.16	Agency of central procurement for semiconductors and electronic components
Tomen Devices Corporation	Japan	36.07	Sales of semiconductor memories and other electronic components
Toyota Tsusho Corporation de Mexico S.A. de C.V.	Mexico	100.00	Dealer of Toyota industrial equipment and genuine parts
Tomen Electronics (Shanghai) Co., Ltd.	China	40.16	Marketing and sales of semiconductors, integrated circuits, electronic components and computer-related equipment
Tomen Devices (Shanghai), Ltd.	China	36.07	Sales of semiconductor memories and other electronic components
Tomen Electronics (Hong Kong) Limited	China	40.16	Marketing and sales of semiconductors, integrated circuits, electronic components and computer-related equipment
P.T. Toyota Tsusho Mechanical & Engineering Service Indonesia	Indonesia	100.00	Engineering services
Industrial Tech Services Vietnam Co., Ltd.	Vietnam	94.00	Engineering services
TT Network Integration Asia Pte. Ltd.	Singapore	72.80	Telecommunications network connection construction, monitoring and support of communications network systems and system integration
Industrial Tech Services, Inc.	U.S.A.	51.00	Engineering services
Tomen Electronics America, Inc.	U.S.A.	40.16	Marketing and sales of semiconductors, integrated circuits, electronic components and computer-related equipment
Tomen (Singapore) Electronics Pte. Ltd.	Singapore	40.16	Marketing and sales of semiconductors, integrated circuits, electronic components and computer-related equipment
Tomen Electronics (Thailand) Co., Ltd.	Thailand	40.16	Marketing and sales of semiconductors, integrated circuits, electronic components and computer-related equipment
Shanghai Hong Ri International Electronics Co., Ltd.	China	25.66	Marketing and sales of semiconductors, integrated circuits and electronic components

Automotive Division

Company Name	Country	Shareholding	Main Business
Toyotsu Auto Service, Inc.	Japan	100.00	Sales and repair of automotive parts and machinery
Toyota Lanka (PVT) Ltd.	Sri Lanka	100.00	Import, retail and services of Toyota vehicles and genuine parts
Toyota Tsusho South Pacific Holdings Pty. Ltd.	Australia	100.00	Holding company
TTAF Management Ltd.	U.K.	100.00	Management services
Establishment Florden S.A.	British West Indies	100.00	Holding company
Toyota Tsusho Auto Valenciennes S.A.R.L.	France	100.00	Retail and services of Toyota vehicles and genuine parts
Toyota Tsusho Automobiles Bordeaux S.A.S.	France	100.00	Retail and services of Toyota vehicles and genuine parts
LMI Holdings B.V.	Netherlands	100.00	Holding company
Toyota Tsusho Praha spol. s.r.o.	Czech Republic	100.00	Retail and services of Toyota vehicles and genuine parts
Toyota Adria, podjetje za izvoz in promet z vozili, d.o.o.	Slovenia	100.00	Wholesale of Toyota vehicles and genuine parts
Toyotsu Auto (Middle East) FZE	U.A.E.	100.00	Trading of automotive parts
Toyota Tsusho Vostok Auto Co., Ltd.	Russia	100.00	Retail and services of Toyota vehicles and genuine parts
Toyota de Angola, S.A.R.L.	Angola	100.00	Import and distribution of Toyota vehicles and genuine parts
Toyota Zambia Ltd.	Zambia	100.00	Retail and services of Toyota vehicles and genuine parts
Toyota East Africa Ltd.	Kenya	100.00	Import and distribution of Toyota vehicles and genuine parts
Toyota Malawi Ltd.	Malawi	100.00	Import and distribution of Toyota vehicles and genuine parts
Toyota Zimbabwe (Private) Ltd.	Zimbabwe	100.00	Retail and services of Toyota vehicles and genuine parts
LMI Ltd.	Zimbabwe	100.00	Holding company
Comercio de Veiculos Toyota Tsusho Ltda.	Brazil	100.00	Retail and services of Toyota vehicles and genuine parts
Toyota Trinidad & Tobago Ltd.	Trinidad and Tobago	100.00	Retail and services of Toyota vehicles and genuine parts
TTC Auto Argentina S.A.	Argentina	100.00	Retail and services of Toyota vehicles and genuine parts
Toyota Tsusho Automobile London Holdings Limited	U.K.	100.00	Holding company
Toyota Lakozy Auto Private Ltd.	India	93.16	Retail and services of Toyota vehicles and genuine parts
JV "Business Car" Co. Ltd.	Russia	92.00	Wholesale, retail and services of Toyota vehicles, folklifts, and genuine parts
Daihatsu Italia S.R.L.	Italy	80.00	Wholesale of Daihatsu vehicles and genuine parts
Toyota Jamaica Ltd.	Jamaica	80.00	Retail and services of Toyota vehicles and genuine parts
T.T.H.K. Co., Ltd.	Cambodia	75.50	Retail and services of Toyota vehicles and genuine parts
T.T.A.S. Co., Ltd.	Myanmar	75.00	Retail and services of Toyota vehicles and genuine parts
Toyota Tsusho Saigon Motor Service Corporation	Vietnam	62.36	Retail and services of Toyota vehicles and genuine parts
Toyota TC Hanoi Car Service Corporation	Vietnam	50.00	Retail and services of Toyota vehicles and genuine parts
Toyota Tsusho Euroleasing Hungary KFT	Hungary	51.00	Retail and services of Toyota vehicles and genuine parts
D&T Motors Corporation	Korea	46.55	Retail and services of Toyota vehicles and genuine parts
Jiangmen Huatong Toyota Motor Sales & Service Co., Ltd.	China	50.00	Retail and services of Toyota vehicles and genuine parts
Harbin Huatong Toyota Motor Service Co., Ltd.	China	50.00	Retail and services of Toyota vehicles and genuine parts
Shenyang Huatong Toyota Motor Sales & Service Co., Ltd.	China	50.00	Retail and services of Toyota vehicles and genuine parts
Xian Huatong Toyota Motor Sales & Service Co., Ltd.	China	50.00	Retail and services of Toyota vehicles and genuine parts
Wulumuqi Huatong Toyota Motor Sales & Service Co., Ltd.	China	40.00	Retail and services of Toyota vehicles and genuine parts
Guangzhou Huatong Toyota Motor Sales & Service Co., Ltd.	China	50.00	Retail and services of Toyota vehicles and genuine parts
Kunshan Tonghe Toyota Service Co., Ltd.	China	50.00	Retail and services of Toyota vehicles and genuine parts
Hangzhou Longtong Toyota Service Co., Ltd.	China	40.00	Retail and services of Toyota vehicles and genuine parts
Wenzhou Huatong Toyota Service Co., Ltd.	China	33.00	Retail and services of Toyota vehicles and genuine parts
P.T. Astra Auto Finance	Indonesia	30.00	Automobile consumer finance
Hinopak Motors Ltd.	Pakistan	29.67	Manufacture and sales of truck, bus and automotive parts
Toyota Motor Hungary KFT	Hungary	50.00	Distribution of Toyota products
Toyotoshi S.A.	Paraguay	23.00	Retail and services of Toyota vehicles and genuine parts

Energy & Chemicals Division

Company Name	Country	Shareholding	Main Business
Toyotsu Plachem Co., Ltd.	Japan	100.00	Sales of resin and chemical products
Daiichi Sekken Co., Ltd.	Japan	100.00	Manufacture and sales of synthetic detergents and soaps
Tomen Chemical Co., Ltd.	Japan	100.00	Export, import and wholesale of various chemicals
Tomen Plastics Corporation	Japan	100.00	Export, import and wholesale of synthetic resins and synthetic rubber, and formed products
Toyota Chemical Engineering Co., Ltd.	Japan	100.00	Disposal of industrial waste, manufacture and sales of recycled dust fuel
Toyotsu Energy Corporation	Japan	100.00	Sales and warehousing of LPG and petroleum products
Daitoh Kasei Co., Ltd.	Japan	100.00	Plastic molding
Tomen Power Samukawa Corporation	Japan	70.00	Electricity wholesale trade
Toyotsu Petrotex Corporation	Japan	65.30	Sales of petroleum products
Deepwater Chemicals, Inc.	U.S.A.	100.00	Manufacture and sales of iodides
Dewey Chemical Inc.	U.S.A.	100.00	Manufacture and sales of iodine
Toyota Tsusho Mining (Australia) Pty. Ltd.	Australia	100.00	Investment and management for Camberwell coal project
Toyota Tsusho Investment (Australia) Pty. Ltd.	Australia	100.00	Financing for coal project
Tomen Toyota Tsusho Petroleum (S) Pte. Ltd.	Singapore	100.00	Export and offshore trading of crude oil, petroleum products and bunker oil
Tomen Power (Singapore) Pte. Ltd.	Singapore	100.00	Operation and management of wind power generation projects
Tomen Power Corporation	U.S.A.	100.00	Holding company
Tomen Panama Asset Management S.A.	Panama	100.00	Financing for coal project
Kwarta Maritime S.A.	Panama	100.00	Marine shipping business
Kwarta Shipping S.A.	Panama	100.00	Marine shipping business
Eastern Chemical Co., Ltd.	Thailand	94.34	Manufacture of ethyl alcohol by fermentation of molasses
Thai Chemical Terminal Co., Ltd.	Thailand	83.64	Sales of solvents
Tomen Telecommunications (Malaysia) Sdn. Bhd.	Malaysia	80.00	Sales of IT communications equipment, etc.
Sanyo Chemical Industries, Ltd.	Japan	19.56	Manufacture and sales of chemicals, primarily surface active agents for textile and industrial use
Nihon Mistron Co., Ltd.	Japan	34.00	Processing of talc and sales of talcum products
Nihon Tennen Gas Co., Ltd.	Japan	39.02	Production and sales of natural gas, iodine, industrial chemicals and pharmaceuticals
Nihon Detergent Mfg. Co., Ltd.	Japan	35.63	Manufacture and sales of household and industrial detergent
Eurus Energy Holdings Corporation	Japan	40.00	Operation and management of wind power generation projects worldwide
KPC Holdings Corporation	Korea	32.90	Holding company
Korea Fine Chemical Co., Ltd.	Korea	10.05	Manufacture and sales of isocyanate and amino acids
Korea Polyol Co., Ltd.	Korea	10.05	Manufacture and sales of polypropylene products
P.T. Kaltim Pasifik Amoniak	Indonesia	25.00	Manufacture and sales of ammonia
Wuxi Advanced Kayaku Chemical Co., Ltd.	China	20.00	Manufacture and sales of dyes
Philippine Prosperity Chemicals Inc.	Philippines	45.00	Distribution of solvents
Toyoda Gosei U.K. Ltd.	U.K.	20.00	Manufacture and sales of resin and rubber products

Produce & Foodstuffs Division

Company Name	Country	Shareholding	Main Business
Sunfeed Co., Ltd.	Japan	100.00	Import and sales of feed products
Chubu Syokuryo Kaisha, Ltd.	Japan	100.00	Sales of rice and special rice grain, wholesale marketing of frozen foods and other food products
Toyota Tsusho Foods Corporation	Japan	100.00	Import and distribution of foodstuffs, marine products and liquors
Toyo Grain Terminal Co., Ltd.	Japan	99.00	Management of storage silos for feed grain, harbor transport, customs clearance functions
Higashi-Nada Tomen Silo Co., Ltd.	Japan	97.51	Management of storage silos for feed grain, harbor transport, customs clearance functions
Yamakichi Co., Ltd.	Japan	100.00	Wholesale of commercial foodstuffs
Tohoku Grain Terminal Co., Ltd.	Japan	88.78	Management of storage silos for feed grain, harbor transport, customs clearance functions
Grand Place Corporation	Japan	97.50	Production and sales of chocolate
Tohoku Godo Warehouse Co., Ltd.	Japan	63.75	Warehousing and transport of animal feed
Kanto Grain Terminal Co., Ltd.	Japan	59.82	Management of storage silos for feed grain, harbor transport, customs clearance functions
Oleos "MENU" Industria e Comercio Ltda.	Brazil	100.00	Manufacture and sales of cottonseed oil products
Tianjin Commercial River Cereals, Oils & Foodstuffs Co., Ltd.	China	100.00	Sorting and processing of green mung beans
Cradle Foods Co., Ltd.	Japan	45.23	Production and sales of canned products of processed farm produce
Banshuu Choumiryou Co., Ltd.	Japan	50.00	Production and sales of amino acid seasoning
Langfang Itokin Food Co., Ltd.	China	44.51	Rice milling and production of rice flour mix
K&T Foods Co., Ltd.	China	50.00	Manufacture and sales of frozen foods and operation of take-out lunch outlets
Yantai Sun Glory Foods Co., Ltd.	China	45.00	Sorting and processing of nuts

Consumer Products, Services & Materials Division

Company Name	Country	Shareholding	Main Business
Toyotsu Life-Mac Corporation	Japan	100.00	Sales of office furniture and equipment, home nursing care goods
Toyotsu Fashion Express Co., Ltd.	Japan	100.00	Design, manufacture and sales of apparel
Toyo Tateami Kaisha, Ltd.	Japan	100.00	Manufacture and sales of knit fabrics
Toyo Cotton (Japan) Co.	Japan	100.00	Import, export and sales of raw cotton
Toyotsu Family Life Corporation	Japan	100.00	Insurance agency
Toyotsu Insurance Management Corporation	Japan	100.00	Insurance broker
Ogawatec Corporation	Japan	100.00	Planning and construction of membrane structures such as domes for stadiums
Toyotsu Lumber, Pulp and Paper Corporation	Japan	100.00	Import, processing and sales of wood products for trucks and houses, export and sales of recycled waste-paper, import and sales of pulp
Toyotsu Hoken Customer Center Corporation	Japan	100.00	Consulting and customer service call center for insurance
Toyotsu-Living Co., Ltd.	Japan	100.00	Management, construction and agent of condominiums
Toyotsu Vehitecs Co., Ltd.	Japan	80.00	Manufacture of textile goods
Renown Uniforms Corporation	Japan	80.00	Planning and marketing of uniforms and related products
Toyotsu New Pack Co., Ltd.	Japan	75.00	Manufacture and sales of packing supplies
Tatsumura Textile AI Co., Ltd.	Japan	70.02	Development, manufacture, processing and sales of fabric for automotive industries
Care Port Japan Corporation	Japan	75.00	Purchase of nursing care benefit claims
P.T. Tomenbo Indonesia	Indonesia	100.00	Manufacture of synthetic yarn spinning
Toyota Tsusho Hoken Agency (M) Sdn. Bhd.	Malaysia	75.99	Insurance agent
Pinghu Towa Co., Ltd.	China	82.70	Manufacture of automotive air-bags
Shinatomo Co., Ltd.	Japan	20.00	Domestic sales, import and export of various textile materials and products
Fukusuke Corporation	Japan	23.18	Manufacture, processing and sales of apparel

Company Name	Country	Shareholding	Main Business
Biscaye Holdings Co., Ltd.	Japan	36.46	Holding company
Shanghai Ever Green Textile Co., Ltd.	China	22.30	Sizing, weaving, dyeing, finishing and sales of acetate lining fabrics
Fujian Daguang Stone Co., Ltd.	China	20.00	Manufacture and sales of stone products
Ningbo Araco Co., Ltd.	China	20.00	Manufacture, processing and sales of fabric for automotive industries

Corporate Staff Divisions

Company Name	Country	Shareholding	Main Business
Toyotsu Logistics Service Co., Ltd.	Japan	100.00	Warehousing and logistics services
Hot-Line International Transport Ltd.	Japan	100.00	Non-vessel operating common carrier and returnable container business
Toyotsu Business Service Corporation	Japan	100.00	Accounting services and factoring
Toyotsu Office Service Corporation	Japan	100.00	Shared service provider
Toyotsu Human Resources Corporation	Japan	100.00	General temporary staffing, special outsourcing, fee-based recruiting and consulting services
Fong Yu Investment Co., Ltd.	Taiwan	100.00	Investment
Hot-Line International Transport (H.K) Limited	China	100.00	Non-vessel operating common carrier and returnable container business
Hot-Line International Transport (China) Limited	China	100.00	Non-vessel operating common carrier and returnable container business
Tianjin Fengtian International Logistics Co., Ltd.	China	36.19	Warehousing and logistics services
Tomen America Inc.	U.S.A.	100.00	Trading
P.T. Toyota Tsusho Logistic Center	Indonesia	97.91	Warehousing and logistics services